



Mackenzie County

ORGANIZATIONAL COUNCIL MEETING AGENDA

OCTOBER 27, 2015

9:00 A.M.

COUNCIL CHAMBERS
FORT VERMILION, AB

**MACKENZIE COUNTY
ORGANIZATIONAL COUNCIL MEETING**

**Tuesday, October 27, 2015
9:00 a.m.**

Council Chambers – Fort Vermilion, Alberta

AGENDA

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Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Voting Procedure

BACKGROUND / PROPOSAL:

To ensure the secrecy of a vote, administration recommends that all elections held during the Organizational Meeting be held by secret ballot.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

RECOMMENDED ACTION:

- Simple Majority
 Requires 2/3
 Requires Unanimous

That all elections required at the Organizational Meeting be held by secret ballot.

Author: C. Gabriel Reviewed by: _____ CAO: _____



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Election of Reeve

BACKGROUND / PROPOSAL:

The Reeve of the municipality is elected from within its members on an annual basis at the organizational meeting. A simple majority vote is required when electing the Reeve (Chief Elected Officer) in the manner prescribed in the Council Procedural Bylaw).

NOMINATIONS:

Call for nominations:

First Call: _____

Second Call: _____

Third Call: _____

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

_____ was elected/acclaimed as Reeve for Mackenzie County for the period October 27, 2015 to October 2016.

Author: C. Gabriel Reviewed by: _____ CAO: _____



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Election of Deputy Reeve

BACKGROUND / PROPOSAL:

The Deputy Reeve of the municipality is also elected from within its members on an annual basis at the organizational meeting.

NOMINATIONS:

Call for nominations:

First Call: _____

Second Call: _____

Third Call: _____

RECOMMENDED ACTION:

- Simple Majority
 Requires 2/3
 Requires Unanimous

_____ was elected/acclaimed as Deputy Reeve for Mackenzie County for the period October 27, 2015 to October 2016.

Author: C. Gabriel Reviewed by: _____ CAO: _____



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Oath of Office – Reeve and Deputy Reeve

BACKGROUND / PROPOSAL:

The Oath of Office for the Reeve and Deputy Reeve will be performed by Chief Administrative Officer, Joulia Whittleton, and S/Sgt. Jeff Simpson from the Fort Vermilion RCMP detachment.

A copy of the oaths are attached.

Author: C. Gabriel Reviewed by: _____ CAO: _____

CANADA)
PROVINCE OF ALBERTA)
TO WIT)

AFFIDAVIT

I, _____, of Mackenzie County, in the

Province of Alberta, MAKE OATH AND SAY:

1. THAT I will execute according to law and to the best of my ability the duties required of me as a Reeve in the public service of the Mackenzie County in the Province of Alberta.
2. THAT I will not, without due authorization, disclose or make known any matter or thing which comes to my knowledge by reason of my appointment as Reeve.

SWORN (or AFFIRMED) before me)
)
in the Hamlet of Fort Vermilion)
)
in the Province of Alberta, this)
)
27th day of October, 2015.)
)
)
)
)
)

Reeve

A Commissioner for Oaths/Notary
Public in and for the Province of Alberta

Witness

CANADA)
PROVINCE OF ALBERTA)
TO WIT)

AFFIDAVIT

I, _____, of Mackenzie County, in the

Province of Alberta, MAKE OATH AND SAY:

1. THAT I will execute according to law and to the best of my ability the duties required of me as a Deputy Reeve in the public service of the Mackenzie County in the Province of Alberta.
2. THAT I will not, without due authorization, disclose or make known any matter or thing which comes to my knowledge by reason of my appointment as Deputy Reeve.

SWORN (or AFFIRMED) before me)
)
in the Hamlet of Fort Vermilion)
)
in the Province of Alberta, this)
)
27th day of October, 2015.)
)
)
)
)
)

Deputy Reeve

A Commissioner for Oaths/Notary
Public in and for the Province of Alberta

Witness



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Bylaw 974-14 Honorariums and Related Expense Reimbursement for Councillors and Approved Committee Members

BACKGROUND / PROPOSAL:

A municipal council establishes a bylaw that outlines types of meetings and activities for which the honorariums and reimbursable expenses, and at what levels, can be claimed.

This bylaw is reviewed annually by Council at the organizational meeting.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

Expenses associated with councillors' honorariums and reimbursements are included in the County's annual operating budgets.

SUSTAINABILITY PLAN:

COMMUNICATION:

Municipal bylaws are made available on the Mackenzie County website.

Author: C. Gabriel Reviewed by: _____ CAO: _____

RECOMMENDED ACTION:

Simple Majority

Requires 2/3

Requires Unanimous

For review and discussion.

Author: C. Gabriel **Reviewed by:** _____ **CAO:** _____

BYLAW NO. 974-14

**BEING A BY-LAW OF THE
MACKENZIE COUNTY
IN THE PROVINCE OF ALBERTA**

**TO PROVIDE FOR HONORARIUMS AND RELATED EXPENSE
REIMBURSEMENT FOR COUNCILLORS
AND APPROVED COMMITTEE MEMBERS**

WHEREAS, the Municipal Government Act, being Chapter M-26 of the Revised Statutes of Alberta, 2000, hereinafter referred to as the “M.G.A.” provides for decisions of council to be made by resolution or bylaw, and

WHEREAS, the council is desirous of establishing compensation of Councillors and approved committee members for their meeting time and their out of pocket expenses while on official municipal business,

NOW THEREFORE, the Council of Mackenzie County, duly assembled, enacts as follows:

DEFINITIONS:

“Council Meeting/Special Council Meeting” – refers to a duly called meeting according to the Municipal Government Act.

“Committee Meetings” – refers to meetings related to Council Committees, Committee of the Whole, AAMDC Zone Meetings, Tri-Council Meetings, etc.

HONORARIUMS

1. Monthly honorariums shall be paid to each Councillor for their time spent conducting the daily local business of the municipality as follows:

- | | |
|------------------|----------------------|
| (a) Reeve | \$1,050.00 per month |
| (b) Deputy Reeve | \$ 900.00 per month |
| (c) Councillor | \$ 750.00 per month |

2. Councillors in attendance at council meetings, approved council committee meetings, seminars and conventions shall be paid according to the following rates plus mileage and meal allowance, where applicable.

(a) Council Meeting/Special Council Meetings	\$300.00
(b) Committee Meetings	\$200.00
(c) Seminars/Conventions/Workshops (see note)	\$300.00

A combined maximum of two meetings may be claimed per day under Section 2 (a) and 2 (b).

Note: Honorariums claimed under Section 2. (c) are all inclusive. Only one (1) per diem may be claimed per day.

3. Members-at-large appointed to approved council committees shall be paid \$200.00 per meeting when in attendance at approved council committee meetings, seminars and conventions, plus mileage and meal allowance, where applicable.
4. Travel time to and from any council meeting, approved council committee meeting, seminar and/or convention shall be paid mileage and meal allowance, where applicable. Councillors or committee members driving to a seminar/convention shall be paid \$200.00 for one travel day there and one travel day back. Only one per diem per day shall be allowed.
5. A monthly communication allowance shall be paid
 - (a) an internet access allowance of \$75, and
 - (b) a personal computer allowance of \$50, if applicable, and
 - (c) a telephone allowance of \$60 for Councillors, and
 - (d) a telephone allowance of \$100 for the Reeve.

TRANSPORTATION EXPENSES

6. Mileage shall be paid at the current non-taxable rate (as per Canada Revenue Agency Reasonable per Kilometer Allowance) for each kilometer travelled by each Councillor or committee member who is travelling with their personal vehicle on business of the municipality or its committees. Such mileage shall be calculated from the place of residence of the Councillor or committee member to the place of the meeting and return. In addition, such mileage allowance shall apply to any approved convention or seminar.

7. Taxi fares, automobile rental, parking charges and public transportation fares will be reimbursed upon presentation of a receipt.

REIMBURSEMENT FOR ACCOMMODATIONS AND MEALS

8. Where a Councillor or committee member is required to travel on municipal business and overnight accommodation away from his/her regular place of residence is necessary, he/she may claim in respect of the time spent on travel status
 - (a) Either
 - (i) reimbursement of the cost of accommodation in a hotel, motel, guest-house, inn or other similar establishment, on a receipt submitted with the municipal expense account form, or
 - (ii) an allowance of \$50.00 per night
 - (b) in respect of each breakfast, lunch, or dinner,
 - (i) a meal allowance may be claimed as follows:
breakfast - \$15.00 including GST
(if time of departure is prior to 7:30 a.m.)

lunch - \$20.00 including GST
(if time of return is after 1:00 p.m.)

dinner - \$35.00 including GST
(if time of return is after 6:30 p.m.)
9. Meal claims will be calculated based on reasonable travel times to get to and return from meeting commencement and conclusion times.
10. A Councillor may claim reasonable government networking expenses while representing the County without prior approval. Reimbursement of these expenses will require approval by the Finance Committee based on the submission of actual receipts.
11. A Councillor or committee member may claim
 - (a) an allowance for personal expenses for each full 24-hour period on travel status (as per the Canada Revenue Agency Appendix C – Meals and Allowances 1.2 Incidental Expense Allowance).

- (b) reasonable telephone expenses on County business.

ATTENDANCE AT POLITICAL EVENTS

In accordance with the Election Finances and Contributions Disclosure Act:

- 12. Should a member of Council be approved to attend a political event, on behalf of Mackenzie County, for which proceeds support a political party or candidate, Mackenzie County will reimburse the value of the meal or event upon submission of receipt. Mackenzie County will not reimburse any portion of a meal or event expense that constitutes proceeds to a political party or candidate. *(For example: If the individual charge is more than \$50, \$25 shall be allowed for expenses and the balance shall be considered as a contribution to the registered party, registered constituency association or registered candidate, as the case may be.)*
- 13. The individual purchasing the ticket may retain the tax receipt for his or her own purposes. The tax receipt issued by the party or candidate should be in the name of the individual purchasing the ticket.
- 14. Councillors are eligible to claim honorariums and mileage expenses to attend political functions.

BENEFITS

- 12. A group benefits package shall be made available to each Councillor at 50% of the cost of the benefit premiums.

SIGNING AUTHORITY

- 13. Administration shall have the authority to verify and sign the Reeve and Councillor expense claims and honorariums under the following conditions:
 - (a) Councillors have attended Council meetings in person or by teleconference.
 - (b) Workshops, conferences, conventions that have been approved by Council prior to submission of expense claim.
 - (c) Attendance at Committee meetings or Task Force meetings will be in accordance with the bylaws or Terms of Reference of that committee or task force.

14. In the event that a discrepancy is noted on an expense or honorarium claim, Administration shall forward the claim to the Finance Committee for final decision. A Councillor shall have the option to appeal a decision of the Finance Committee to Council as a Whole.
15. Council members will supply their expense claims and honorariums within 60 days after submission date (1st of each month). After this time, the expense claims will not be paid, unless there are special circumstances. The Finance Committee shall review and make the final decision.
16. Council members will submit their December expense claim and honorarium by January 31 of the following year in order to expedite the closing of the year-end accounts.
17. No expenses other than those listed in this bylaw may be claimed.
18. This bylaw shall come into effect the day that it is passed and rescinds Bylaw 957-14 and all amendments made thereto.

First Reading given on the 28th day of October, 2014.

Second Reading given on the 28th day of October, 2014.

Third Reading and Assent given on the 28th day of October, 2014.

(original signed)

Bill Neufeld
Reeve

(original signed)

Joulia Whittleton
Chief Administrative Officer



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Bylaw 977-14 Organizational and Procedural Matters of Council, Council Committees and Councillors

BACKGROUND / PROPOSAL:

The organizational/procedural bylaw is reviewed annually at the organizational meeting. The current bylaw is attached for review and discussion.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

Municipal bylaws are made available on the Mackenzie County website.

Author: C. Gabriel Reviewed by: _____ CAO: _____

RECOMMENDED ACTION:

Simple Majority

Requires 2/3

Requires Unanimous

For review and discussion.

Author: C. Gabriel **Reviewed by:** _____ **CAO:** _____

BYLAW NO. 977-14

**BEING A BYLAW OF MACKENZIE COUNTY
IN THE PROVINCE OF ALBERTA**

**TO PROVIDE THE ORGANIZATIONAL AND PROCEDURAL MATTERS
OF COUNCIL, COUNCIL COMMITTEES AND COUNCILLORS**

WHEREAS, the Municipal Government Act, RSA 2000, c. M-26 provides for the establishment of Council committees and other bodies, procedure and conduct of Council, Council committees and other bodies established by Council and the conduct of Councillors and members of Council committees and other bodies established by Council; and

WHEREAS, the MGA provides for organizational and procedural matters of Council, Council committees and Councillors.

NOW THEREFORE, the Council of Mackenzie County, duly assembled, enacts as follows:

TITLE

1. This bylaw shall be cited as the "Procedural Bylaw".

DEFINITIONS

2. In this bylaw:
 - a. "Act" means the *Municipal Government Act*, RSA 2000, c.M-26, any regulations thereunder, and any amendments or successor legislation thereto;
 - b. "Administration" means the Chief Administrative Officer or an employee accountable to the CAO employed by the Municipality.
 - c. "Agenda" is the list of items and orders of business for any meeting of Council or a Council Committee;
 - d. "Chief Administrative Officer" (otherwise known as the "CAO") means the person appointed by Council into the position of CAO pursuant to the *Act*.
 - e. "Chairperson" means the person who presides at a Meeting, and, when in attendance at a Council Meeting, shall mean the Reeve.
 - f. "Corporate Office" means the office located at 4511-46 Avenue in the Hamlet of Fort Vermilion, Alberta.

- g. "Council Committee" means a committee, board, or other body established by Council under the Act;
- h. "Councillors" means a duly elected Member of Council, including the Reeve.
- i. "Deputy Reeve" means the Deputy Chief Elected Official or Councillor who is appointed by Council pursuant to the *Act* to act as Reeve in the absence or incapacity of the Reeve.
- j. "Ex-Officio" means a member of a Committee, by virtue of the right to hold a public office such as a Reeve, and has the right to make motions and vote.
- k. "In-Camera" means the portion of the meeting at which only members of Council and other persons designated by Council may attend.
- l. "Meeting" means an organizational, regular, or special meeting of Council or Committee.
- m. "Member" means a duly elected Member of Council or a duly appointed Member of a Committee.
- n. "Municipality" means Mackenzie County.
- o. "Public Hearing" means a meeting or portion of a meeting that council is required to hold under the *Act* or another enactment for the primary purpose of hearing submissions;
- p. "Reeve" means the Chief Elected Official for the Municipality pursuant to the Act.
- q. "Quorum" is the majority of all members, being fifty (50) percent plus one (1), unless Council provides otherwise in this bylaw.

APPLICATION

- 3. This Bylaw applies to all Council and Committee Meetings and shall be binding on all Councillors and Committee Members.
- 4. Notwithstanding Paragraph 3, where the Terms of Reference give Permission to a Committee to establish its own Meeting procedure, if there is a conflict between the Committee's established Meeting procedures and this Bylaw, that Committee's established Meeting procedures will have precedence over this Bylaw for the purposes of that Committee's Meetings.

INTERPRETATION

5. When any matter relating to Meeting procedures is not addressed in this Bylaw, the matter shall be decided by reference to the most current edition of Roberts Rules of Order, if applicable.
6. Procedure is a matter of interpretation by the Reeve or the Committee Chair.
7. In the event of a conflict between the provisions of this Bylaw and Roberts Rules of Order, the provisions of this Bylaw shall apply.
8. In the absence of any statutory obligation, any provision of this Bylaw may be waived by Special Resolution of the Members in attendance at the Meeting.
9. In all cases throughout this Bylaw, reference to “he” or “she” shall mean males and females equally.

ROLE OF THE REEVE

10. The Reeve, when present, shall preside as Chairperson over all Meetings of Council.
11. In the absence, incapacity, or inability, of the Reeve or Deputy Reeve to act, Council Members will elect from among themselves a Chairperson for the day to act as Reeve. This Member shall be referred to as “Acting Reeve” for the duration of that Meeting.
12. Unless otherwise provided in a bylaw, the Reeve shall be an ex-officio Member of all Committees.
13. The Reeve has all of the rights and privileges of other Committee Members.

ROLE OF THE CHAIRPERSON

14. The Chairperson shall preside over the conduct of the Meeting, including the preservation of good order and decorum, ruling on Points of Order, replying to Points of Procedure and deciding on all questions relating to the orderly procedure of the meeting, subject to an appeal by a Councillor from any ruling of the Chairperson.
15. The Chairperson shall make reasonable efforts, including the calling of a recess, to ensure all Councillors in attendance at a Meeting are present while a vote is

being taken, unless a Councillor is excused from voting in accordance with the Act or this Bylaw.

16. When the Chairperson wishes to make a motion he/she shall vacate the Chair and request the Vice-Chairperson to assume the Chair.
17. The Chairperson may invite Persons to come forward from the audience to speak with permission of Council if it is deemed to be within the best interests of the issue being discussed, the public, and the conduct of good business.

ROLE OF THE CHIEF ADMINISTRATIVE OFFICER (CAO)

18. The Chief Administrative Officer, in accordance with Sections 207 and 208 of the Act and in accordance with Bylaw 030/95, which created the position of the Chief Administrative Officer, is required to advise and inform Council in writing of its legislative responsibilities and ensure that the Municipality's policies and programs are implemented as well as to advise Council on the operation and affairs of the Municipality.

ORGANIZATIONAL MEETINGS

19. An Organizational Meeting of Council shall be held not later than two weeks after the third Monday in October each year.
20. The CAO or designate shall fix the time, date and place of the Organizational Meeting.
21. The CAO or designate shall advertise at least three weeks prior to the Organizational Meeting, inviting applications for Committee vacancies which will be required to be filled that year.
22. The Organizational Meeting Agenda shall be restricted to:
 - a. The election of the Reeve and Deputy Reeve annually;
 - b. The administration of the Oath of Office;
 - i. to the Reeve and Deputy Reeve annually
 - ii. to the entire Council following the municipal election
 - c. Review of honorariums and expense reimbursement;
 - d. Review of procedural bylaw;
 - e. The establishment of Council Committees and Boards;
 - f. The establishment of membership on Committees and Boards;
 - g. The establishment of regular Council meeting dates for the year;
 - h. Other business as required by the Act, or which Council or the CAO may direct.

23. At the Organizational Meeting the CAO shall:
 - a. Call the Meeting to Order;
 - b. Preside over the Meeting until the Reeve has been elected and has taken the Oaths of Office as Reeve.
24. In the event that only one nomination is received for the position of Reeve or Deputy Reeve, that nominee shall be declared elected by acclamation by the CAO.
25. Where there is more than one nomination for Reeve or Deputy Reeve, the CAO shall request that voting be done by secret ballot.
26. If, on the first ballot, no Councillor receives a clear majority of votes, the Council Member who received the least number of votes shall be dropped from the ballot and the second ballot shall be taken.
27. On subsequent ballots, a Council Member who receives the least number of votes shall be dropped from the ballot until a Councillor receives a clear majority.
28. When there is a tie vote between two candidates, each candidate's name shall be written on a blank sheet of paper, of equal size and color, and deposited into a receptacle and someone shall be directed to withdraw one of the sheets. The candidate whose name appears on the sheet shall be considered to have one more vote than the other candidate.
29. All Members of Council hold office from the beginning of the Organizational Meeting following the General Election until immediately before the beginning of the Organizational Meeting following the next General Election, in accordance with the *Local Authorities Election Act*.
30. The appointment of Councillors and Members at Large to Committees shall be for a term of one year, unless otherwise specified, and by secret ballot if a vote is required.

QUORUM

31. Quorum of Council is a majority of Councillors.
32. If quorum is not achieved within 30 minutes after the time the meeting was scheduled to begin, the CAO shall record the names of the members present, and the Council shall stand adjourned until the next regular or special meeting.

33. If at any time during a meeting the quorum is lost, the meeting shall be recessed and if quorum is not achieved again within 15 minutes, the meeting shall be deemed to be adjourned.

COMMITTEES

34. Council may, by resolution or by Bylaw, establish Committees as are necessary or advisable for the orderly and efficient handling of the affairs of the Municipality and establish the Terms of Reference and duration of a Committee.
35. All Committee appointments shall be reviewed annually at the Organizational Meeting, unless otherwise specified in this Bylaw or the Terms of Reference.
36. Each Committee shall elect one (1) of its Members to be the Chairperson unless Council designates.
37. A Special or Ad-hoc Committee may be appointed at any time by Council providing that a motion has been adopted specifying the matters, duration of the Committee, and Terms of Reference to be dealt with by the Committee.

ALTERNATE COMMITTEE MEMBERS

38. Council may appoint alternate committee members to ensure that proper representation and quorum is achieved.
39. Alternate representatives from Council may attend all committee meetings, except where legislation disallows. The alternate Council member may only vote at the committee meeting when the regular Council member is absent from the meeting.
40. Alternate members at large may attend committee meetings as a member of the committee when a regular member at large is absent from the meeting. They cannot vote on matters of the committee unless a regular member at large is absent from the meeting.
41. Alternate committee members are eligible to receive the same training that their respective committee is authorized to attend.

REGULAR AND SPECIAL MEETINGS

42. The date and time of regular Council meetings shall be established by resolution at the Organizational Meeting or at any future Meeting of Council.

43. Regular meetings are generally held on the second Tuesday and the fourth Wednesday of the month, unless otherwise specified.
44. Regular meetings shall commence at 10:00 a.m. and shall be held in the Council Chambers located at the Municipality's Corporate Office, unless otherwise specified.
45. Council may, by resolution (unanimous consent), change the date, time and location of any of its Meetings.
46. All Meetings shall be open to members of the public, except for the In-Camera portions of the Meeting.
47. The CAO or designate will post a schedule of regular meetings in the front foyer of all municipal offices and on the Municipality's website.
48. If there are changes to the date and time of a regular meeting, the municipality must give at least twenty-four (24) hours' notice of the change to all members and post the notice in a public office. Posting a public notice in the front foyer of the municipal offices and on the Municipality's website is sufficient notice to the public if administration is unable to advertise the change in a local newspaper.
49. Council has the authority to move "In-Camera" pursuant to Section 197 (2) of the Act for the purposes of :
 - a. Protecting the Municipality, its operations, economic interests and delivery of its mandate from harm that could result from the release of certain information; and,
 - b. To comply with Division Two of Part One of the Freedom of Information and Protection of Privacy Act.
50. Matters which may be discussed "In-Camera" include the following:
 - a. Personnel matters;
 - b. Any information regarding contract negotiations;
 - c. Negotiations regarding acquisition, sale, lease or exchange of land;
 - d. Matters involving litigation, or the discussion of legal advice provided to the Municipality; and
 - e. Matters concerning RCMP investigations or confidential reporting; and
 - f. Any other item that may be considered a private matter under the Freedom of Information and Protection of Privacy Act.
51. The Reeve may call a special council meeting whenever he/she considers it appropriate to do so or if he/she receives a written request for the meeting, stating its purpose, from a majority of the Councillors, in accordance with Section 194 of the Act.

52. No business other than that stated in the notice shall be conducted at any Special Meeting of Council unless all the Members of Council are present at the Special Meeting and the Council agrees to deal with the matter in question.

CANCELLATION OF REGULAR AND SPECIAL MEETINGS

53. A Council Meeting may be cancelled:
- a. By resolution of a majority of Members at a previously held Meeting; or
 - b. With written consent of a majority of the Members and by providing not less than twenty-four (24) hours notice to Members and the public.

ELECTRONIC PARTICIPATION AT MEETINGS

54. Council members may attend a Council meeting by means of electronic communication. Acceptable alternatives include through the use of telephone, ensuring that dialogue is available for both parties; through the use of a personal computer; or other means as technology advances.
55. A Council Member must advise the CAO or designate at least one (1) day in advance of their intention to participate through electronic communications.
56. A Council Member may attend regular or special Council Meetings by means of electronic communication to a maximum of three (3) times per calendar year, unless otherwise approved by Council resolution.
57. A Council Member attending a meeting via electronic communications is deemed to be present at the meeting for whatever period of time the connection via electronic communications remains active and will be recorded in the minutes as being present via electronic communication.
58. A Council Member attending a meeting via electronic communications must declare if any other persons are present in the room.
59. When a vote is called, Council Members attending the meeting by means of electronic communications shall be asked to state their vote only after all other Council Members have cast their votes by a show of hands.
60. When a Council Member attends an "In-Camera" session, via electronic communication, they will be required to confirm that they have attended the "In-Camera" session alone in keeping with the definition in this Bylaw of "In-Camera", by providing a statutory declaration or affidavit sworn or declared before the CAO or Commissioner for Oaths prior to the next regular Council meeting.

COUNCIL AGENDA

61. The agenda for each regular and special Meeting shall be organized by the CAO and compiled together with copies of all pertinent correspondence, statements, and reports provided to each member of Council at least two (2) working days prior to each regular meeting.
62. Any member of Council, administration or any other person wishing to have an item of business placed on the agenda, shall make the submission to the CAO or designate not later than seven (7) calendar days prior to the scheduled Council meeting date. The submission shall contain adequate information to the satisfaction of the CAO to enable Council to deal with the matter.
63. Additions placed on the agenda at the Meeting shall be discouraged however an addition may be made to the agenda with a simple majority consent of the Members present. Actions resulting from the agenda additions require unanimous consent given by those Members present. Exceptions to actions requiring unanimous consent are a tabling motion or that the agenda item be received as information.
64. Documentation for “In-Camera” items shall be distributed at the Council Meeting and must be returned to the CAO immediately after the Meeting. Large volume documentation may be distributed to Council prior to the Meeting.
65. The agenda shall list the order of business, as determined by the CAO, in consultation with the Reeve.

MEETING MINUTES OF COUNCIL

66. The CAO or designate shall ensure that all Council Meeting minutes are recorded in the English language, without note or comment.
67. The CAO or designate shall ensure that the draft/unapproved Minutes of each Council Meeting be distributed to each Member of Council and administration within a reasonable amount of time after the holding of the Meeting.
68. A Councillor may make a motion requesting that the Minutes be amended to correct an inaccuracy or omission. However, the CAO or designate shall be advised of the challenge to the Minutes at least 24 hours before the Council Meeting at which the Minutes are to be officially adopted.

69. Only minor changes may be made to correct errors in grammar, spelling, and punctuation or to correct the omission of a word necessary to the meaning or continuity of a sentence; but no change shall be allowed which would alter or affect, in a material way, the actual decision made by Council.
70. Draft/unapproved Council Meeting Minutes will be made available to the public and media upon request.
71. The minutes of each Council Meeting shall be presented to Council for adoption at the next regular Meeting.
72. Adopted minutes of Council shall be made available at all municipal offices and posted on the Municipality's website.

PROCEEDINGS

73. The Reeve or presiding officer, shall preserve order and decorum and shall decide order of questions.
74. Every member wishing to speak to a question or resolution shall address himself to the Reeve or presiding officer.
75. A resolution submitted to Council does not require a seconder.
76. A motion may be withdrawn by the mover at any time before voting.
77. The following motions are not debatable:
 - a. Adjournment
 - b. Take a recess
 - c. Question or privilege
 - d. Point of order
 - e. Limit debate on the matter before council
 - f. Division of a question
 - g. Table the matter to another meeting
78. When a resolution has been made and is being considered by Council, no other resolution may be made and accepted, except:
 - a. To amend the motion;
 - b. To refer the main motion to committee of the whole, administration, a council committee or some other person or group for consideration;
 - c. To postpone consideration of the main motion; or
 - d. To table the motion.

79. After any question is finally put to vote by the Reeve or other presiding officer, no member shall speak to the question, nor shall any other resolution be made until after the result of the vote has been declared.
80. Voting on all matters shall be done by raising of the hand in such a clear manner that they may be easily counted by the presiding officer.
81. Every member of Council attending a Council meeting must vote on a matter put to vote at the meeting unless the Councillor is required or permitted to abstain from voting.
82. If there is an equal number of votes for and against a resolution or bylaw, the resolution or bylaw is defeated.
83. When it is requested that a vote be recorded, the minutes must show the names of the Councillors present and whether each Councillor voted for and against a resolution or bylaw or abstained. A request for a recorded vote must be made before the vote is called.
84. Council shall hear all delegations who have brought their items onto the agenda in the order in which they are placed on the agenda or the order may be changed by consensus of members present. All rules of Council in this Bylaw shall apply to each and every member of the delegation. Delegations shall have fifteen (15) minutes for presentation.
85. Any matter of meeting conduct that is not provided for in this Bylaw shall be determined in accordance with the current *Robert's "Rules of Order, Newly Revised"*.

DEBATE OF RESOLUTIONS

86. A member may ask a question, stated concisely, of the previous speaker to explain any part of the previous speaker's remarks.
87. A member may ask questions of the CAO or administration to obtain information relating to a report presented to Council or to any clause contained therein, at the commencement of the debate on the report or on the clause.
88. When it is a member's turn to speak during debate, before speaking he/she may ask questions of the CAO, or administration in order to obtain information relating to the report or clause in question.
89. Any member may require the question or resolution under discussion to be read at any time during the debate but not so as to interrupt a member while speaking.

90. When the resolution has been declared as having been put to a vote, no member shall debate further on the question or speak any words except to request that the resolution be read aloud.
91. The Reeve or presiding officer shall determine when a resolution is to be put to a vote.

MOTIONS OUT OF ORDER

92. It is the duty of the Chair to determine what motions are amendments to motions that are in order subject to challenge by a Member, and decline to put a motion deemed to be out of order.
93. The Chair shall advise the Members that a motion is out of order and cite the applicable rule or authority without further comment.
94. The Chair may refuse to accept a motion to refer, that has the effect of defeating the motion to which it refers, e.g. time constraints.
95. The following motions are out of order:
 - a. A motion, similar to a motion voted on in the previous six (6) months, without reconsidering the original motion;
 - b. A motion contrary to law or a previous motion;
 - c. A motion similar to an item which has been tabled;
 - d. A motion to reconsider a motion to reconsider;
 - e. A motion referring an item to a Committee, if the final report of the Committee is complete; and
 - f. A motion which is out of scope of Council business.

RECONSIDERING AND RESCINDING A MOTION

96. A Member wishing to reconsider, alter or rescind a motion already passed, or an action taken at a previous Meeting and when the matter does not appear on the Agenda, shall bring the matter forward by a Notice of Motion, which shall:
 - a. Be considered at a Council Meeting;
 - b. Specify the Meeting proposed to bring the matter to; and
 - c. Indicate, in the substantive portion of the motion, the action which is proposed to be taken on the matter.
97. Notwithstanding the above, if Notice of Motion was not given, the requirement for Notice may be waived on a Two-Thirds vote.

98. Notwithstanding the other provisions of this section, no motion made or action taken shall be reconsidered unless:
- a. It is a motion made or an action taken at the same Meeting; or
 - b. It is a motion made or an action taken at a Meeting held six (6) months or more before its reconsideration; or
 - c. Approval for reconsideration of a motion made or an action taken less than six (6) months earlier is given by a Two-Thirds vote prior to reconsideration.
99. A Member who voted with the prevailing side may move to reconsider a motion only at the same meeting or during any continuation of the meeting at which it was decided.
100. The following motions cannot be reconsidered:
- a. A motion which created a contractual liability or obligation, shall not be reconsidered, altered, varied, revoked, rescinded or replaced except to the extent that it does not attempt to avoid or interfere with the liability or obligation;
 - b. A motion to adjourn;
 - c. A motion to close nominations;
 - d. A request for division of a question;
 - e. A point of order, a point of privilege or a point of information;
 - f. A motion to recess;
 - g. A motion to suspend the Procedural Bylaw;
 - h. A motion to lift from the table;
 - i. A motion to bring forward; and
 - j. Motion to adopt the agenda.
101. A motion to reconsider or rescind is debatable only when the motion being reconsidered is debatable.

NOTICE OF MOTION

102. A notice of motion may be given at any council meeting, but may not be dealt with at that meeting.
103. A notice of motion shall be given verbally and in writing to all members of council present. A copy of such notice of motion shall be given to the CAO upon adjournment of the meeting at which the notice is given.
104. Every notice of motion shall precisely specify the entire content of the motion to be considered, and shall be on the agenda for the next regular meeting of Council unless otherwise specified.

PECUNIARY INTEREST

105. When a Member has a pecuniary interest in a matter before Council, a Council Committee or any other body, board, commission, committee or agency to which the Member is appointed as a representative of the Council, the Member shall, if present:
- a. Disclose the general nature of the pecuniary interest prior to any discussion on the matter;
 - b. Abstain from any discussion and voting on any question relating to the matter;
 - c. Leave the room in which the meeting is being held until discussion and voting on the matter are concluded; if required;
 - d. If the matter with respect to which the Member has a pecuniary interest is the payment of an account for which funds have previously been committed, it is not necessary for the Councillor to leave the room; and
 - e. If the matter with respect to which the Member has a pecuniary interest is a question on which the Member as a tax payer, an elector or an owner has a right to be heard by the Council;
 - i. It is not necessary for the Member to leave the room; and
 - ii. The Member may exercise the right to be heard in the same manner as a person who is not a Member.

BYLAWS

106. The CAO must review the form of each proposed bylaw to ensure that it is consistent with the form of bylaw that Council may adopt from time to time.
107. Each proposed bylaw must include:
- a. The bylaw number assigned to it by the CAO or designate; and
 - b. A concise title.
108. Where a Bylaw is presented to Council for enactment, the CAO or designate shall cause the number and short title of the Bylaw to appear on the Agenda.
109. The CAO must make available a copy of the bylaw to each Councillor before the first reading of the bylaw.
110. A Bylaw shall be introduced for first reading by a motion that the Bylaw, specifying its number and short title, be read a first time.
111. When a Bylaw is subject to a Public Hearing, a Council, without amendment or debate, shall vote on the motion for first reading of a Bylaw and the setting of a public hearing date in accordance with the applicable form of notice. A Member

- may ask a question or questions concerning the bylaw provided that such questions are to clarify the intent, purpose or objective of the bylaw, and do not indicate the Member's opinion for or against the bylaw.
112. After the holding of the required public hearing, a bylaw shall be introduced for second reading by a motion that it be read a second time specifying the number of the bylaw.
 113. After a motion for second reading of the bylaw has been presented, Council may:
 - a. Debate the substance of the bylaw; and
 - b. Propose and consider amendments to the bylaw.
 114. A proposed amendment shall be put to a vote and if carried, shall be considered as having been incorporated into the bylaw at second reading.
 115. When all amendments have been accepted or rejected the motion for second reading of the bylaw shall be voted on.
 116. A bylaw shall not be given more than two readings at one meeting unless the Members present at the meeting unanimously agree that the bylaw may be presented for third reading at the same meeting at which it received two readings, provided that Council is not prohibited from giving more than two readings to a bylaw at one meeting by any valid enactment.
 117. When Council unanimously agrees that a bylaw may be presented for third reading at a meeting at which it has received two readings, the third reading requires no greater majority of affirmative votes to pass the bylaw than if it has received third reading at a subsequent meeting.
 118. A bylaw shall be adopted when a majority of the Members present vote in favour of third reading, provided that any applicable provincial statute does not require a greater majority.
 119. A bylaw, which has been defeated at any stage, may be subject to a motion to reconsider in accordance with the provisions of this Bylaw.
 120. A bylaw is passed and comes into effect when it has received third and final reading and has been signed by the Reeve and CAO, unless otherwise provided by statute.
 121. After passage, a bylaw shall be impressed with the corporate seal.

CODE OF ETHICS

122. The proper operation of democratic local government requires that elected officials be independent, impartial and duly responsible to the people. To this end it is imperative that:
 - a. Government decisions and policy be made through the proper channels of government structure.
 - b. Public office not be used for personal gain.
 - c. The public have confidence in the integrity of its government.
123. Accordingly, it is the purpose of these guidelines of conduct to outline certain basic rules for Mackenzie County Council so that they may carry out their duties with impartiality and equality of services to all, recognizing that the basic functions of elected local government officials are, at all times, services to their community and the public.
124. To further these objectives, certain ethical principles should govern the conduct of Mackenzie County Council in order that they shall maintain the highest standards of conduct in public office and faithfully discharge the duties of office without fear or favour.
125. Councillors shall:
 - a. Govern their conduct in accordance with the requirements and obligations set out in the municipal legislation of the Province of Alberta and as specified in this Bylaw.
 - b. Not use confidential information for personal profit of themselves or any other person.
 - c. Not communicate confidential information to anyone not entitled to receive the applicable confidential information.
 - d. Not use their position to secure special privileges, favours, or exemptions for themselves or any other person.
 - e. Preserve the integrity and impartiality of Council.
 - f. For a period of twelve (12) months after leaving office, abide by the ethical standards of conduct listed above, except those related to confidential information which shall apply in perpetuity.
 - g. Not assume that any unethical activities (not covered by or specifically prohibited by these ethical guidelines of conduct, or by any legislation) will be condoned.

CONDUCT OF MEMBERS

126. No Member shall:
- a. Use offensive language, inappropriate actions or unparliamentary language in or against Council or against any Member of Council or any administration or any member of the public;
 - b. Speak disrespectfully of any member of the Royal Family, the Governor General, the Lieutenant Governor of any Province, Council, any municipality, an Member or any official or employee of the Municipality;
 - c. Engage in private conversations while in the Council Meeting or use personal electronic devices including cellular phones, media players, etc. in any manner that disrupts the Member speaking or interrupts the business of Council;
 - d. Leave his/her seat or make noise or disturbance while a vote is being taken and until the result of the vote is announced;
 - e. Speak on any subject other than the subject under debate;
 - f. Not interrupt the speaker, except on a point of order;
 - g. Where a matter has been discussed "In-Camera", and where the matter remains confidential, disclose a confidential matter or the substance of deliberations at an in-camera session, except to the extent that Council has previously released or disclosed the matter in public. All information, documentation or deliberations received, reviewed or provided in an in-camera session is confidential. Members of Council shall not release, reproduce, copy or make public any information or material considered at an in-camera session, or discuss the content of such a meeting with persons other than members of Council or relevant staff members, prior to it being reported in public by Council;
 - h. Criticize any decision of Council except for the purpose of moving that the question be reconsidered;
 - i. Contravene the rules of Council or a decision of the Chair or of Council on questions of order or practice or upon the interpretation of the rules of Council. In case a Member persists in any such contravention, after having been called to order by the Chair, the Chair shall not recognize that Member, except for the purpose of receiving an apology from the Member tendered at that Meeting or any subsequent Meeting.
127. Members of the public during a Meeting shall:
- a. Address the Members of Council or Committee at the permission of the Chair;
 - b. Maintain order and remain quiet;
 - c. Not applaud nor otherwise interrupt a speech or action of the Members or other Person addressing the Members.
128. The Chair may cause to be expelled and excluded from any Meeting any person who creates any disturbance during a meeting or who, in the opinion of the Chair,

has been guilty of improper conduct and for that purpose the Chair may direct that such a person be removed by a Peace Officer.

129. A Councillor that displays inappropriate and abusive behavior towards other members of council, administration or the public while on County business may be reprimanded in a form as may be acceptable by 2/3 vote of Council.

TWO-THIRDS MAJORITY VOTE

130. Order in Council No. 54/201 establishing Mackenzie County as a Specialized Municipality, requires a Two-Thirds (2/3) majority vote for the following:
- a. Procedural Bylaw
 - b. Council Remuneration Bylaw
 - i. A simple majority vote is required when authorized Councillors to attend a seminar, convention, workshop, or any other function that Councillors may attend for reimbursement of expenses.
 - c. All issues regarding property taxes
 - d. A bylaw to change the number of Councillors, the boundaries of wards or the method of electing a Chief Elected Officer.
 - i. A simple majority vote is required when electing a Chief Elected Officer in the manner prescribed in this Bylaw.
 - e. The appointment or termination of the Chief Administrative Officer; however, any direction given to the CAO shall be done by a simple majority vote.
 - f. A resolution for the adoption and amendment of the budget.
 - g. Any other matter designated by Council within this Bylaw.

RECORDING DEVICES AT MEETINGS

131. The CAO may authorize the use of any mechanical or electronic means of recording proceedings of Council and Council Committee meetings necessary to assist with the preparation of an accurate set of minutes. Any such recording will be erased or destroyed after the Council or Council Committee meeting has approved the minutes.
132. No person shall, unless a Two-Thirds majority consent of Council is given, record the proceedings of Council through tape recorder, video camera, or other devices.

REPEAL AND COMING INTO FORCE

133. Bylaw No. 969-14 and all amendments thereto are hereby repealed.
134. This Bylaw shall come into effect upon receiving third and final reading.

READ a first time this 28th day of October, 2014.

READ a second time this 28th day of October, 2014.

READ a third time and finally passed this 28th day of October, 2014.

(original signed)

Bill Neufeld
Reeve

(original signed)

Joulia Whittleton
Chief Administrative Officer



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Policy ADM050 Council/Administration Protocol

BACKGROUND / PROPOSAL:

According to Section 11, Policy ADM050 Council/Administration Protocol is scheduled to be reviewed annually at the organizational meeting of Council.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

Municipal policies are made available on the Mackenzie County website.

RECOMMENDED ACTION:

- Simple Majority
 Requires 2/3
 Requires Unanimous

For review and discussion.

Author: C. Gabriel Reviewed by: _____ CAO: _____

Mackenzie County

Title	Council/Administration Protocol	Policy No:	ADM050
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Legislation Reference	MGA
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PURPOSE

To establish a framework to clarify the roles of Council and Administration and set out communication standards between Council and Administration and to identify tools that may guide to the overall efficiency and effectiveness in decision making and assist in building and fostering respectful relationship between Council and Administration.

POLICY STATEMENT

1. Statement:

Mackenzie County Council recognizes that in order to create an environment for the effective management and operation of the County, Council and Administration must have a clear understanding of their respective roles and responsibilities.

Further, Mackenzie County Council wishes to establish a regime of protocol for regulating relations and communication between Council and Administration in order to promote a sound working relationship. This can be achieved through a comprehensive framework that guides their interaction.

In order to build effective partnerships and relationships, Council will use a self-evaluation tool (Schedule A) to assist Council in determining Council's strength, areas for improvement, and ultimately increase Council's efficiency and effectiveness.

GUIDELINES

2. Definitions:

- a) "Administration" means CAO and Managers for the County;
- b) "County" means Mackenzie County;
- c) "CAO" means Chief Administrative Officer for the County;
- d) "Council" means the duly elected council for the County;
- e) "Councillor" means a member of Council including the Reeve;
- f) "Managers" means the Directors, Agricultural Fieldman, Zama Site Supervisor, and Executive Assistant to CAO and Council for the County;

- g) "Reeve" means the Chief Elected Official or in his/her absence the Deputy Reeve for the County;
- h) "Policy" means a policy, bylaw or other formal resolution of Council;

3. Municipal Governance Framework:

- a) Council is the political and policy-making arm of the County, while Administration is the administrative and operational arm of the County;
- b) The legal responsibilities, functions and powers of Council and Administration are both inter-dependent and interrelated.
- c) The statutory powers of Council and the CAO are set out in the *Municipal Government Act*.
- d) Council is lead by the Reeve who is the Chief Elected Official as defined in the *Municipal Government Act*.
- e) Administration is led by the CAO whose roles and responsibilities are defined in the *Municipal Government Act*.

4. Roles and Responsibilities:

- a) Council provides direction, makes strategic policy decisions, represents the public's interests, and performs the duties of Councillors as per the *Municipal Government Act*.
- b) Council's effectiveness depends on Councillors providing input on their areas while thinking and voting for the whole municipality.
- c) Council is responsible to hire, supervise, and terminate the CAO. Council has one employee: the CAO.
- d) The Reeve acts as Council's spokesperson, facilitates the Council/Administration interface, and performs the duties of the Chief Elected Official as per the *Municipal Government Act*.
- e) The CAO coordinates the organization's systems, manages organizational resources, facilitates the Administration/Council interface, performs the duties as outlined in the Chief Administrative Officer Bylaw, and performs the duties of chief administrative officer as per the *Municipal Government Act*.
- f) The CAO is responsible for the hiring, managing, and terminating of all the employees of the County.
- g) Administration implements Council's policies and programs, assists Council in

meeting their annual business plan priorities, provides decisions-making advice, and communicates customer needs under the direction of CAO.

- h) Council and Administration will adhere to formal channels of communication between each other as established by this policy.

5. Council/Administration General Protocol:

- a) Council and Administration will treat each other with respect and integrity.
- b) Council recognizes the complexities and volume of operational tasks and activities of Administration.
- c) Administration recognizes the value of Councillors' input through the local knowledge of their wards.
- d) The Reeve will advise Council when a Councillor's activities are affecting Administration's performance.
- e) Council will deal with Administration performance concerns by communicating them to the CAO as concerns arise.
- f) The CAO will provide information to all of Council as deemed appropriate in responding to a request from a Councillor.
- g) Managers will advise the CAO if a request for information and/or action from a Councillor may create a significant impact on performance/workload.

6. Council/Administration Communication Protocol (Internal):

- a) Council will channel formal communications to Administration with regard to a municipal matter through the CAO. Council will make information requests to Administration with the following understanding:
 - Information that is readily available to the public can be requested from the appropriate Manager directly;
 - Information on the status of ongoing programs, activities and/or projects can be requested from the appropriate Manager directly;
 - All other requests for information and/or action will be directed to the CAO.
- b) Administration will channel communication to Council through the CAO if a municipal matter is outside of existing County Policy and/or Council approved budget.

- c) The municipal matters not addressed in existing Council Policy will be brought forward to the attention of Council and/or a committee of Council as appropriate.
- d) Council will provide direction to Administration through bylaws and resolutions of Council on all matters outside of existing County Policy and/or Council approved budget.

7. Council/Administration Communication Protocol (External):

- a) Administration will forward external correspondence directed to a Councillor or Council without delay.
- b) If Council receives requests from residents for service or information, Council will refer residents to the appropriate County department or the CAO for action.
- c) Administration will maintain a log of external communications, which come as a request for service, into the County's customer service system. Each Manager will be responsible for maintaining the log for their appropriate department(s).
- d) The Reeve may coordinate and direct Council regarding action and response to be taken by Councillors to verbal or written communications received from external sources. The Reeve will also coordinate these action and responses with the CAO.
- e) The CAO will coordinate and direct Administration regarding action and response to be taken by employees of the County to verbal or written communications received from external sources. The CAO will also coordinate these actions and responses with Council when appropriate.

8. Organizational Tools:

The following organizational tools will be utilized to contribute to a successful working relationship between Council and Administration:

- a) Monthly CAO reports to Council regarding Administration's activities to be presented during regular Council meetings;
- b) Monthly progress capital project report to be presented during regular Council meetings;
- c) Requests for decisions which provide the information required for decision-making;

- d) Clear and concise direction to Administration through resolutions made at Council meetings;
- e) Updates from the Reeve and Councillors as necessary at Council meetings;
- f) An up-to-date organizational chart which shows a clear chain of command and indication of who has duties in which areas;
- g) Council Procedural Bylaw which provides the framework for parliamentary procedure, current legislation and the specific governance preferences of Council;
- h) A clear understanding of Council's and Administration's roles, activities and capacities;
- i) An annual business planning process which outlines the strategic direction set by Council.
- j) An annual council self-evaluation (Schedule A) undertaken in conjunction with mandatory CAO evaluation as per MGA.

9. Success Indicators:

The following are indicators of the success of this policy:

- a) Flexibility in organizational hierarchy to deal with urgent matters;
- b) Excellent customer service;
- c) No direct supervision of Administration by individual members of Council;
- d) A clear chain of command;
- e) Higher employee satisfaction;
- f) Achieving Council's business priorities;
- g) Timely communication, both internal and external; and
- h) An informed and involved Council.

10. Policy Implementation and Monitoring:

- a) The Reeve will be responsible for monitoring compliance with this policy by Council.
- b) The CAO will be responsible for monitoring compliance with this policy by

Administration.

11. Policy Review:

This policy shall be reviewed annually during the organizational meeting.

	Date	Resolution Number
Approved	01-May-12	12-05-309
Amended	24-Apr-13	13-04-294
Amended		

SCHEDULE A

COUNCIL SELF-EVALUATION TOOL

PURPOSE:

Just like going to the doctor once a year for an annual checkup, governing bodies should periodically take time to do a “checkup” on their performance. Periodic reviews do the same thing as a doctor’s visit; they provide an opportunity to implement preventative measures; identify issues that need attention that are not immediately apparent; and/or just verify that all is going well. And just like an annual checkup; once all the data is collected, an action plan for optimum health (performance) for the future can be developed.

The following questionnaire has been developed to assess Council’s performance. The statements below reflect optimum performance measures for Council and this questionnaire reflects how Council views its performance in relation to these optimum performance measures.

INSTRUCTIONS:

Please rank yourself and your colleagues on a scale of 1-4. Mark the number you feel most accurately describes the current Council context:

- 1 = We “**Never**” meet this performance measure
- 2 = We “**Sometimes**” meet this performance measure
- 3 = We “**Often**” meet this performance measure
- 4 = We “**Always**” meet this performance measure

DECISION-MAKING

1. Council members use rational, objective decision-making processes that are supported by administrative recommendations, appropriate consultation with stakeholders and research of options.

1 2 3 4

2. Council members listen actively, respect diverse opinions and view constructive disagreement and discussion as positive and necessary to effective decision-making.

1 2 3 4

3. Council members stay focused on the issue being debated.

1 2 3 4

4. Council members come to meetings prepared; with their “homework” and research done.

1 2 3 4

5. Council members focus their energy on issues that have strategic, organization-wide impacts.

1 2 3 4

6. Council members recognize that decision-making authority resides with the Council “as a whole” – not with individual Council members.

1 2 3 4

7. Council members avoid placing themselves in positions where there may be a real or perceived conflict of interest and avoid any conflict of interest with respect to their pecuniary responsibility in accordance with legislation.

1 2 3 4

COMMUNICATIONS AND PROTOCOLS

8. Council members protect the confidentiality of privileged, protected, and in camera information.

1 2 3 4

9. Council members are respectful of each other and staff in their communications with the public and the media.

1 2 3 4

10. Once a decision has been made by the Council, Council members publicly support the decision. Council members are free to indicate why they may not have voted for a decision in a Council meeting; however, they should make it clear that once the decision has been made, they respect the legitimacy of the democratic process and the decision.

1 2 3 4

11. Council members represent Council's position as a whole when attending board or committee meetings.

1 2 3 4

12. Council actively seeks partnerships (with both public and private organizations) which provides enhanced and/or more efficient provision of services and/or facilities to residents.

1 2 3 4

COUNCIL MEMBER RELATIONS

13. Council members deal with conflicts in a timely and issues focused manner; i.e., significant conflicts and problems are not ignored.

1 2 3 4

14. All Council members have equal and timely access to relevant information to support decision making.

1 2 3 4

15. Council reviews its performance periodically with a view to continuously improving its effectiveness.

1 2 3 4

STAFF RELATIONS

16. Council members respect the authority of the CAO, as delegated by the CAO Bylaw and Council governance policies, to direct staff and the work of the organization. They do not attempt to direct the activities of staff or departments except through established channels of authority.

1 2 3 4

17. Where there are council/staff interaction issues and/or role clarity issues; Council members convey their concerns to the CAO. Conversely if staff has concerns with council/staff interaction issues and/or role clarity issues; the CAO conveys these concerns to Council.

1 2 3 4

18. Council members direct any criticisms of staff through the CAO and refrain from criticizing staff in public or the media (praise publicly, criticize privately).

- 1 2 3 4

FINAL QUESTIONS

19. Council should be taking take action in the following areas to improve Council's capacity and effectiveness:

20. Council should take advantage of the following educational/development opportunities to improve governance capabilities:

21. Please provide any additional comments:



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Review of Council Committee Terms of Reference

BACKGROUND / PROPOSAL:

The Council Committee Terms of Reference document is attached for Council review annually at the Organizational Meeting.

OPTIONS & BENEFITS:

Administration recommends the following amendments:

- Change references from Director of Corporate Services to Director of Finance
- Change references from Director of Environmental Services & Operations to Director of Facilities & Operations
- Agricultural Service Board – add “one additional conference per member, subject to ASB approval” as an Approved External Activity.
- Add “Executive Assistant to the CAO & DEM Coordinator” to the Emergency Response Committee membership.
- Add “Manager of Utilities” to the Public Works Committee membership.
- Public Works Committee – removing Partners in Excellence Conference and replacing with Recycling Council of Alberta Conference.
- Municipal Planning Commission – adding the Community Planning Association of Alberta Conference (choice of one of two conferences)

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

Author: C. Gabriel Reviewed by: _____ CAO: _____

COMMUNICATION:

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

That the Council Committee Terms of Reference be amended as presented.

Author: C. Gabriel Reviewed by: _____ CAO: _____

Mackenzie County

Council Committee Terms of Reference

Approved October 24, 2012
Revised October 27, 2015



Mackenzie County

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Note: Unless otherwise indicated, Mackenzie County shall provide the necessary resources, financial support, meeting space, etc. as may be required for the Committee to function.

Governance & Leadership

ASSESSMENT REVIEW BOARD

Refer to Bylaw 760/10 Assessment Review Board.

Purpose:

To carry out the duties and responsibilities as set out in the Municipal Government Act and the Assessment Complaints Regulation.

Committee Structure:

The membership of the Board shall consist of the following:

- Two members of Council with one member being an alternate;
- A pool of three members at large;
- Assessment Review Board Clerk.

Quorum:

Local Assessment Review Board (LARB) shall consist of a panel of three members:

- One member of Council
- Two members at large

Composite Assessment Review Board (CARB) shall consist of a panel of three members:

- One member of Council
- One member at large
- One member appointed by the Province of Alberta

Term:

Membership terms will be no longer than three years and will be made in such a manner that the expiry dates of the members are staggered.

Authority:

According to the Municipal Government Act and the Assessment Complaints Regulation.

Meeting Schedule:

The Board shall meet as required pursuant to the Municipal Government Act and the Assessment Complaints Regulation.

General Responsibilities:

To hear complaints about any matter referred to in Section 460(5) of the Municipal Government Act that is shown on an Assessment Notice or tax notice.

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Completion of the mandatory training program as set or approved by the Minister.
- Refresher courses as may be required.

Governance & Leadership

COMMUNITY SUSTAINABILITY COMMITTEE

Purpose:

To monitor, provide guidance and provide reports for the implementation of the Community Sustainability Plan.

Committee Structure:

The membership of the Committee will be comprised as follows:

- Reeve – Ex-officio (voting member)
- Four members of Council
- Chief Administrative Officer or designate
- Director of Planning and Development
- Others as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Any three Councillors present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

Meetings shall generally be held on a monthly basis or as required taking into consideration the demands imposed by the Scope of Work and the availability of information.

The Committee and the Reeve may be required to liaison with other stakeholders, other government organizations and public in order to carry out the Scope of Work as may be identified in the implementation plan.

General Responsibilities:

In August 2010, Mackenzie County Council approved the Four-Step Community Sustainability Plan.

In general, the County will follow the Four-Step Community Sustainability Plan. The plan is a comprehensive plan and discusses matters of community sustainability with respect of economic, environment, social and cultural factors. The Four-Step Community Sustainability Plan includes a document outlining the key performance indicators and the associated deadlines for achieving these.

The Committee will monitor and provide guidance in plan implementation.

In an attempt to strengthen a unified message from Council as a Whole, the Committee and the Reeve will prepare the County's Briefs at no less than an annual basis. The Briefs will be presented to Council as a recommendation for approval prior to being communicated to the outside agencies or persons. The individual Briefs may identify:

- Regional and local priorities for communication to the Ministers and/or during a meeting with the Minister's personnel;
- Regional and/or local priorities in an order of importance to the other local government supporting agencies to which a Council member(s) has been appointed, such as Regional Economic Development Initiative.

The Committee will provide recommendations to Council regarding modifications to future goals and strategies as opportunities arise and threats emerge.

The Committee shall be responsible to prepare a sustainability plan implementation report every year-for Council's approval that will be circulated to residents within the annual report.

The annual report should identify specific actions with regards to solving problems and measuring the results as it pertains to community sustainability and within the following general guidelines:

- Creating sustainable communities where people respect each other and nature, to the benefit of all;
- Achieving long-term economic and social security;
- Minimizing the communities' ecological footprint;
- Recognizing and building on the distinctive characteristics of the County communities such as human and cultural values, history and natural resources.
- Enabling communities to work together towards a common, sustainable future;
- Enabling continuing improvement for accountable, transparent and good governance.

The Committee shall make efforts to stay informed and educated regarding the methods of strengthening the community capacity and make strategy recommendations to Council regarding solving communities' and regional problems.

Responsible for review of the following Bylaws/Documents:

- Four-Step Community Sustainability Plan

Approved External Activities:

- FCM Sustainability Conference (one member per year)

(updated 2014-06-11)

Governance & Leadership

FINANCE COMMITTEE

Purpose:

To provide oversight over the municipality's financial matters.

Committee Structure:

The membership of the Committee will be comprised as follows:

- Reeve – Ex-officio (voting member)
- Four members of Council
- Chief Administrative Officer or designate
- Director of ~~Corporate Services~~ Finance
- Others as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Any three Councillors present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

General Responsibilities:

The Finance Committee shall be responsible for oversight of any matters involving finances and in particular:

Financial oversight duties:

1. Review financial reports as and if required.
2. Ensure that municipal investments are pursuant to Section 250 of the Municipal Government Act.
3. Initiate audits and bank proposals.
4. Review auditor's management letters and other audit related communications.

Advisory duties, provide recommendations to Council:

5. Review financial policies, reserve policies, and the format of monthly reports (operating and capital), and make recommendations to Council.
6. Review any Regional matters that may have financial implications, such as Regional Airports.
7. Explore/review and recommend options regarding sale and/or lease of the County owned lands (for example: airport lots/stalls)
8. Review fees and charges (including water, sewer, and garbage) payable by ratepayers under the various bylaws.
9. In general - provide recommendations to Council regarding the financial affairs and the financial management of the County, or as requested or required.

Delegated organizational duties:

10. Be responsible for setting parameters and making recommendations to Council on the Union negotiations position.
11. Award and administer the Bursary Program.
12. Review and approve CAO's expense claims.
13. Review monthly MasterCard statements.
14. Review Council monthly expenses and honorariums and make decisions on any discretionary honorarium and expenses.
15. Administer the use of the annually budgeted funds (if any) for the local recreational boards for emergent items.

Responsible for review of the following Bylaws/Documents:

- Fee Schedule Bylaw
- Financial Policies

Approved External Activities:

- Not Applicable

(updated 2014-03-27)

Community Infrastructure & Municipal Services

AGRICULTURAL SERVICE BOARD

Refer to Agriculture Service Board Policies & Bylaws

Purpose:

The Agriculture Service Board advises Council on innovative and sustainable agriculture policy and programs designed to assist Mackenzie County (ASB001).

Committee Structure:

The membership of the Board will be comprised of the following (ASB005):

- Reeve – Ex-officio (voting member)
- Two members of Council
- Three members at large
- Chief Administrative Officer or designate
- Agriculture Fieldman
- Other resources as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Two Councillors and two members at large present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a two year period, with members being appointed at the Organizational Meeting in October.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

Pursuant to the Agricultural Service Board Act (Section 2).

Meeting Schedule:

Meetings will be bimonthly or at the call of the Chair or Agricultural Fieldman (ASB006).

General Responsibilities:

The Board shall (ASB001):

- Establish policies and programs which accomplish their mission.
- Provide and promote programs that strive to improve the economic viability of farms.
- Ensure programs address the changing needs of clients.
- Have good public awareness of policies and programs and those involved in implementing them.
- Provide information /technology transfer to its Clients.
- Ensure that the public sees the Agricultural Service Board as a receptive, responsible, concerned board and that employees show good work ethic.
- Work with the Council in a positive and productive manner.

Responsible for review of the following Bylaws/Documents:

- Agriculture Service Board Policies & Bylaws

Approved External Activities:

- Provincial ASB Conference
- Regional Meetings (regularly scheduled)
- ASB Tours
- One additional conference per member, subject to ASB approval.

(updated 2014-10-28)

Community Infrastructure & Municipal Services

COMMUNITY SERVICES COMMITTEE

Purpose:

To provide recommendations to Council determining the levels of service at existing and future recreational facilities; to liaison with local Recreation Boards and Family and Community Support Services groups: to provide recommendations to Council on Bylaw enforcement issues

Committee Structure:

The membership of the Committee will be comprised of the following:

- Reeve – Ex-officio (voting member)
- Four members of Council
- Chief Administrative Officer or designate
- Director of ~~Environmental Services~~ Facilities & Operations
- Director of Community Services & Operations
- Other resources as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Any three Councillors present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

The Committee shall appoint 1 member to each local Recreation Board and FCSS Organization from within its membership.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

General Responsibilities:

The Committee shall:

- Review and recommend service levels for municipal recreational facilities;
- Review and recommend priorities for improvement to existing and development of new recreational facilities, including multi-year forecast;
- Give consideration to how recreational facilities within Mackenzie County promote tourism in the region;
- Review and recommend policies and bylaws relating to;
- Review and recommend improvements to operating agreements with the local Recreation Boards for the municipally owned recreational facilities;
- Liaison with the local Recreation Boards with aim to enhance programs and services at municipal facilities, including participation in their local regular meetings;
- Review annual Family and Community Support Services reports and liaison with the local FCSS groups with aim to enhance programs and services, including participation in their local regular meetings;
- Develop and maintain a public information program related to available recreational and social services opportunities.
- Liaison with other non-profit organizations (ie. La Crete Ferry Campground).
- Review provincial lease agreements (ie. Machesis, etc.)
- Review and recommend solutions on Bylaw enforcement issues (ie. Dog Complaints)
- Review and recommend Fire & Rescue Services

Responsible for review of all Bylaws/Documents relating to:

- Municipal Parks
- Mackenzie County Recreational Areas
- Bylaw Enforcement
- Recreational Capital
- Fire and Rescue Services

Approved External Activities:

- Attendance of Recreation Boards' local regular meetings with the same privileges as any other Board Director (one member per community).
- Attendance of FCSSs' local regular meetings as a voting member (one member per community)

- Parks Conference (one member per year)
- FCSS Conference (one member per year)

(updated 2013-11-29, 2014-10-28, 2015-01-13)

Community Infrastructure & Municipal Services

EMERGENCY RESPONSE COMMITTEE

Refer to Bylaw 721/09 Municipal Emergency Management Agency

Purpose:

To carry out Council's statutory powers and obligations under the Emergency Management Act.

Committee Structure:

The membership of the Committee will be comprised of the following:

- Reeve
- Two members of Council
- Chief Administrative Officer or designate
- Director of Community Services & Operations
- Executive Assistant to the CAO & DEM Coordinator
- Other resources as required

Quorum:

Any two Members present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

General Responsibilities:

The Committee shall:

- Review the Municipal Emergency Plan and related programs on a regular basis (4.2);
- Advise Council on the development and status of the Municipal Emergency Plan and related programs at least once annually (4.2);
- Declare a State of Local Emergency pursuant to the *Emergency Management Act* (5.1);
- Do all acts and take all necessary proceedings to address the emergency pursuant to the *Emergency Management Act* in the absence of a quorum of Council (5.2);

Responsible for review of the following Bylaws/Documents:

- Municipal Emergency Plan

Approved External Activities:

- Emergency Management Courses
- Disaster Forum (all members)

(updated 2014-10-28)

Community Infrastructure & Municipal Services

PUBLIC WORKS COMMITTEE

Purpose:

To assist Council in providing direction and guidance on issues relating to public works, water, wastewater, sewer, and solid waste management services.

Committee Structure:

The membership of the Committee will be comprised as follows:

- Reeve – Ex-officio (voting member)
- Four members of Council
- One member of the Mackenzie Regional Waste Management Commission (when waste is discussed)
- Chief Administrative Officer or designate
- Director of ~~Environmental Services~~ **Facilities** & Operations
- Director of Community Services & Operations
- **Manager of Utilities**
- Others as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Any three Councillors present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

General Responsibilities:

The Committee shall assist Council in monitoring the activities and programs as follows:

General

- The Committee shall stay informed and respond to federal and provincial environmental initiatives affecting municipal operations and surface water management;
- Provide overall guidance and direction in areas of environmental protection, including water supply, solid waste management.

Public Works Services:

- Review and recommend priorities for municipal road improvements, including a multi-year plan for municipal roadway infrastructure;
- Review rural and hamlet road maintenance and service level policies and recommend improvements as applicable;
- Review and recommend priorities for major municipal equipment replacement, including a multi-year forecast;
- Review and recommend policies for municipal equipment replacement;
- Develop and maintain a public information program related to municipal roadway use.

Water, Wastewater and Sewer Services:

- Review and recommend policies for sustainable development of municipal water, and sewer services infrastructure;
- Review and recommend priorities for continuing rural water line development, including a multi-year forecast;
- Develop and recommend policies related to rural water line laterals system development;
- Develop and maintain a public information program related to rural water line laterals system development.

Solid Waste Disposal Services:

- Review and recommend improvement to bylaws and policies for solid waste collection and disposal;
- Review and recommend priorities for development of solid waste collection and disposal facilities, including a multi-year forecast;

- Review existing operational programs (e.g. tires, batteries, recyclables collections), service levels and recommend improvements as necessary;
- Encourage continuing implementation of recycling programs;
- Develop and maintain a public information program related to sustainable and responsible solid waste disposal practices.

Responsible for review of the following Bylaws/Documents:

- Public Works Policies
- Equipment Replacement Policies
- Water & Sewer Systems Bylaw
- Solid Waste Disposal Policies & Bylaws

Approved External Activities:

- ~~Partners in Excellence Conference & Trade Show (two members per year)~~
- Recycling Council of Alberta Conference (two members per year)

(updated 2014-01-14)

Social and Culture Vibrancy

ABORIGINAL CONSULTATION COMMITTEE

Purpose:

Local Aboriginal communities are our neighbors and actively participate in local economy. Local Aboriginal communities have interests in communities' health, education and growth.

The Committee will develop strategies for establishing and maintaining respectful relationships with the local Aboriginal communities, and timely engagement in activities and projects of potential mutual interest.

Committee Structure:

The membership of the Committee shall be comprised of the following:

- Whole Council
- Chief Administrative Officer or designate

Quorum:

Two members of Council shall be considered quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a three year period, with members being appointed at the Organizational Meeting in October to coincide with the general election.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

Findings and recommendations of the Committee to be discussed and formally ratified at a regular council meeting.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

General Responsibilities:

The Committee shall develop an Aboriginal engagement process including the following:

- Seeking knowledge by engaging with Aboriginals that may help in future decision-making;
- Jointly assessing the shared interests, concerns, expectations and responsibilities areas;
- Understanding the differences – while the County is established by the Province, recognition of Aboriginal rights is enshrined in Canada's constitution.

The Committee shall develop a protocol and identify matters in which local First Nations communities can be engaged, such as but not limited to:

- Land use planning and development;
- Infrastructure planning;
- Recreation planning;
- Social services.

The Committee shall review and negotiate shared services agreements with First Nations as required.

Responsible for review of the following Bylaws/Documents:

- Shared Services Agreements with First Nations

Approved External Activities:

- Not applicable.

Social and Culture Vibrancy

MACKENZIE HOUSING MANAGEMENT BOARD

Refer to Ministerial Order No. H:026/2003

Purpose:

Committee Structure:

The members of the management body are as follows:

- Five members appointed by Mackenzie County:
 - One member from its municipal council;
 - Two members at large representing the Fort Vermilion area; and
 - Two members at large representing the La Crete area;
- Two members appointed by the Town of High Level:
 - One member from its municipal council;
 - One member at large representing the Town of High Level;
- One member appointed by the Town of Rainbow Lake from its municipal council;
- Two members appointed by the La Crete Municipal Nursing Association from among its membership, at least one member must be an elected official of the board.

Quorum:

As per Mackenzie Housing Management Board Bylaws.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

Authority:

The management body has and is subject to the powers, functions or duties as provided in the following Regulations:

- Management Body Operation and Administration Regulation;
- Social Housing Accommodation Regulation;
- Housing Accommodation Tenancies Regulation;
- Rent Supplement Regulation; and
- Lodge Assistance Program Regulation

Meeting Schedule:

Meetings are held on a monthly basis.

General Responsibilities:

The management body is responsible for:

- The operation and administration of the housing accommodation listed in Schedule A of the Ministerial Order.
- Operation of Rent Supplement housing accommodation as designations are allocated to the management body by the Minister under the Rent Supplement Program Regulation.

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Not applicable.

Social and Culture Vibrancy

MACKENZIE LIBRARY BOARD

Refer to Bylaw 150/98 Municipal Library Board and the Board's Policies & Procedures

Purpose:

To manage, regulate, and control the municipal libraries.

To provide quality materials and services, which fulfill the education, information, culture, and recreation needs of the communities it serves, in an atmosphere that is welcoming, respectful, and businesslike. (1.1)

Committee Structure:

The Board is comprised of seven members as follows:

- Two members of Council
- Seven members at large
 - 2 – La Crete and Area
 - 2 – Fort Vermilion and Area
 - 2 – High Level Rural
 - 1 – Zama

Quorum:

A quorum shall consist of four members, of which one must be the Chairperson. (1.11.4)

Term:

The term of a Board member shall normally extend for a period of three years. (1.8.1)

All members of the Board are appointed by County Council at the Organizational Meeting in October of each year.

Authority:

The Board shall be authorized to exercise any and all duties, powers, and responsibilities permitted by the *Alberta Libraries Act*. (1.3.1)

Meeting Schedule:

Meetings are held on a monthly basis. (1.11.2.1)

General Responsibilities:

Board powers and duties shall include, but shall not be limited to:

- Determining and adopting written policies to govern the operation and programs of the community libraries including personnel policies, financial policies and policies governing the use of the library buildings and the selection and use of library materials, supplies, and equipment.
- Assisting in the preparation of and seeking adequate financial support for annual operation.
- Reporting to and cooperating with governments, boards, and the region and community as a whole to support public awareness and relations.
- Developing long-range plans for the Board programs and working toward their achievement.

(1.3.4)

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Grande Prairie Regional Library Conference (funded by the Library Board except members of Council)

Environmental Stewardship

INTER-MUNICIPAL PLANNING COMMISSION (IMPC)

Refer to the Inter-municipal Planning Commission Agreement dated October 30, 2009.

Purpose:

The Subdivision and Development Authority pertaining to applications relating to lands located within the Inter-municipal Development Plan (IDP) area and to make decisions in relation to connections for water service in a service area pursuant to an agreement between the municipalities for regional service sharing (Regional Service Sharing Agreement).

Committee Structure:

The IMPC shall consist of six members who shall be appointed for a term not to exceed one year, as follows:

- Two Town Council members appointed by resolution of Town Council;
- Two County Council members appointed by resolution of the County Council;
- One member at large appointed by resolution of Town Council;
- One member at large appointed by resolution of the County Council.
- Chief Administrative Officer or designate
- Director of Planning & Development

Quorum:

A quorum shall consist of four members, comprised of two members appointed by the Town and two members appointed by the County.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

Authority:

The IMPC has all the powers, duties and responsibilities of a subdivision and development authority under the Act and the Subdivision and Development Regulations passed pursuant to the Act.

Meeting Schedule:

Meetings are generally held on a monthly basis.

General Responsibilities:

The Inter-municipal Planning Commission shall:

- Determine all subdivision applications and development permit applications which relate to lands in the IDP area.
- Determine all applications for water service for land in the Service Area; and
- Perform such functions as are set out in Scheduled "B" of the Agreement.

Responsible for review of the following Bylaws/Documents:

- Inter-municipal Development Plan (IDP)

Approved External Activities:

- Training workshops.

Environmental Stewardship

INTER-MUNICIPAL SUBDIVISION & DEVELOPMENT APPEAL BOARD (ISDAB)

Refer to Inter-municipal Subdivision & Development Appeal Board Agreement dated October 30, 2009.

Purpose:

The Inter-municipal Subdivision & Development Appeal Board for the purposes of hearing appeals from decisions made by the Inter-municipal Planning Commission (IMPC) and the County's development authority and subdivision authority pertaining to applications relating to lands located within the Inter-municipal Development Plan (IDP) Area.

Committee Structure:

The ISDAB shall consist of six members who shall be appointed for a term not to exceed one year, as follows:

- One Town Council member appointed by resolution of Town Council;
- One County Council member appointed by resolution of County Council;
- Two members at large appointed by resolution of Town Council;
- Two members at large appointed by resolution of County Council;
- Inter-municipal Subdivision & Development Appeal Board Clerk.

Quorum:

A quorum shall consist of four members, comprised of two members appointed by the Town and two members appointed by the County.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

Authority:

The ISDAB has all the powers, duties and responsibilities of a Subdivision and Development Appeal Board under the MGA and the Subdivision and Development Regulations passed pursuant to the MGA.

Meeting Schedule:

As required.

General Responsibilities:

In accordance with Sections 678 and 686 of the MGA, the ISDAB shall hear all subdivision appeals and development appeals from decisions made by the IMPC which related to lands located within the IDP Area.

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Training workshops.

Environmental Stewardship

LAND USE FRAMEWORK AD HOC JOINT COMMITTEE

Purpose:

To participate and contribute in the process during the Land Use Plan development with aim to promote the Lower Peace interests.

Committee Structure:

The membership of the Committee will be comprised as follows:

- Mackenzie County - One Councillor and One Public Member
- Town of High Level – Two Councillors
- Town of Rainbow Lake – Two Councillors
- Chief Administrative Officer or designate
- Director of Planning & Development

Quorum:**Term:**

To coincide with a duration of Lower Peace Land Use Framework development.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner.

General Responsibilities:

The committee shall develop a strategy for best representation of the local interests during the Lower Peace Land Use Plan development by engaging with local stakeholders and industry.

Responsible for review of the following Bylaws/Documents:

- Lower Peace Land Use Plan

Approved External Activities:

- Mackenzie Municipal Services Agency (joint reviews)
- Lower Peace Land Use Plan Public Meetings

Environmental Stewardship

MUNICIPAL PLANNING COMMISSION

Refer to Bylaw 563/06 Establishing the Municipal Planning Commission
(Subdivision and Development Authority)

Purpose:

Committee Structure:

The Commission shall consist of five members as follows:

- Two members of Council;
- Three members at large
- Chief Administrative Officer or designate
- Director of Planning & Development

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

A quorum of the Commission shall consist of a majority of the members.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Subdivision Authority has those powers and duties as set out in the MGA and any regulation thereunder.

The Development Authority has those powers and duties as set out in the MGA, the Land Use Bylaw, and the Subdivision and Development Authority Bylaw, and any regulations made thereunder.

Meeting Schedule:

The Commission shall hold meetings monthly or as required, and undertake such actions as are necessary to fulfill the powers and duties of the Commission.

General Responsibilities:

The Municipal Planning Commission has the following functions and duties:

- Upon request of Council, to advise Council with respect to achieving the orderly, economical and beneficial development, use of land and pattern of settlement in Mackenzie County.
- To serve as the Subdivision Authority pursuant to Part 17 of the MGA and of the Subdivision and Development Authority Bylaw.
- To serve as the Development Authority pursuant to Part 17 of the MGA and of the Subdivision and Development Authority Bylaw.

Responsible for review of the following Bylaws/Documents:

- Land Use Bylaw

Approved External Activities:

- Choice of one of the following conferences (three members per year):
 - Alberta Development Officers Association Conference
 - Community Planning Association of Alberta Conference

(updated 2014-06-11)

Environmental Stewardship

SUBDIVISION & DEVELOPMENT APPEAL BOARD (SDAB)

Refer to Bylaw 079/97 Establishing the Subdivision & Development Appeal Board

Purpose:

Committee Structure:

The membership of the Board shall consist of the following:

- Two members of Council with one member being an alternate;
- A pool of five members at large of which three will sit on the Board at any one hearing.
- Subdivision & Development Appeal Board Clerk

Quorum:

Three members of the Board where members of Council do not form the majority constitute a quorum.

Term:

All members of the Board will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

Authority:

Pursuant to the MGA.

Meeting Schedule:

The Board shall meet for the hearing of appeals as frequently as is necessary, and in any event within thirty days of receipt of a notice of appeal duly filed pursuant to the MGA.

General Responsibilities:

The Board shall:

- Decide upon all appeals referred to it by the Secretary of the Board, including an:
 - Appeal of a development permit decision issued by the development authority;
 - Appeal of a stop order issued by the development authority; and

- Appeal of a notice of decision for subdivision issued by the subdivision approving authority.
- Perform any other such duties as described or implied in the SDAB Bylaw or as may be assigned to it by Council.

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Training workshops.

Economic Development

AGRICULTURAL LAND USE PLANNING COMMITTEE

Purpose:

To promote continuing maintenance and expansion of the agricultural land base within the Region.

Committee Structure:

The membership of the Committee will be comprised as follows:

- Reeve – Ex-officio (voting member)
- Four members of Council
- Chief Administrative Officer or designate
- Director of Planning & Development
- Others as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Any three Councillors present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner. The Committee shall meet as required at the call of the Chair or the Chief Administrative Officer.

General Responsibilities:

- Review and provide recommendations to Environment and Sustainable Resource Development (via Council) on which productive green zone land should be converted to white zone.
- Review and provide recommendations to Environment and Sustainable Resource Development (via Council) on the procedures of white zone disposition.
- Liaison with the Province on identifying suitable agricultural land to fulfill the commitment to open up 136,000 acres of new agricultural land.
- Review and provide recommendation on agricultural land use policies in the County.

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Not applicable.

(updated 2014-10-28)

Economic Development

TOMPKINS CROSSING COMMITTEE

Purpose:

The Tompkins Crossing Committee is a Council Committee established by Mackenzie County Council to provide advice and recommendations regarding the Tompkins ferry and ice-bridge operations.

Committee Structure:

The membership of the Committee will be comprised of the following:

- Reeve – Ex-officio (voting member)
- Three members of Council
- Chief Administrative Officer or designate
- Director of ~~Environmental Services~~ Facilities & Operations
- Other resources as required

The Committee shall appoint its own Chair and Vice-Chair at the first Committee meeting held following Council's Organizational Meeting.

Quorum:

Any three Councillors present at a meeting shall be considered a quorum. In order for the meeting to take place the Chief Administrative Officer or his/her designate must be present.

Term:

All members of the Committee will hold office for a one year period, with members being appointed at the Organizational Meeting in October of each year.

In the event of a vacancy by death, resignation or from any other cause except the expiration of the term of the appointment; such vacancy shall be filled by an appointment by Council as soon as possible.

Authority:

The Committee shall report directly to the County Council on all matters including recommendations with the Committee's approved minutes being presented to Council on a regular basis.

Meeting Schedule:

The committee shall meet as required in order to adequately address its Scope of Work in a timely manner. The Committee shall meet at the call of the chair or the Chief Administrative Officer.

General Responsibilities:

The objective, scope of activities and duties of the Tompkins Crossing Committee shall encompass:

- Review current ferry and ice-bridge operations;
- Provide recommendations to Council regarding appropriate actions to provide high quality service;
- The CAO and Director will inspect and ensure compliance with regulations and contract;
- Review options for ferry replacement;
- Develop and recommend a strategy for lobbying for a permanent crossing.

Responsible for review of the following Bylaws/Documents:

- Not applicable.

Approved External Activities:

- Not applicable.



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Abolishment of Inactive Committees

BACKGROUND / PROPOSAL:

Annual review of current committee list and discussion regarding inactive committees.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

RECOMMENDED ACTION:

- Simple Majority
 Requires 2/3
 Requires Unanimous

For review and discussion.

Author: C. Gabriel Reviewed by: _____ CAO: _____



Mackenzie County

MACKENZIE COUNTY
BOARDS AND COMMITTEE LIST
2014 – 2015

ABORIGINAL CONSULTATION COMMITTEE (Terms of Reference)		
All Council		<i>Joulia Whittleton</i>
AGRICULTURAL APPEAL BOARD (Bylaw 943-14) (14-03-147)		
Deputy Reeve Sarapuk Councillor Braun Councillor Knelsen		<i>Carol Gabriel</i>
AGRICULTURAL LAND USE PLANNING COMMITTEE (Terms of Reference)		
Reeve (Ex-officio) Councillor Bateman Councillor Driedger Councillor Jorgensen Councillor Knelsen		<i>Joulia Whittleton</i>
AGRICULTURAL SERVICE BOARD (Policy ASB005)		
Councillor Driedger (2015) Councillor Jorgensen (2015)	David Doerksen (2015) Joe Peters (2015) Richard Marshall (2015)	<i>Grant Smith</i>
AMALGAMATION OF HOUSING BOARDS IMPLEMENTATION COMMITTEE (13-10-738)		
Councillor Bateman Councillor Driedger Councillor Jorgensen Councillor Knelsen		<i>Joulia Whittleton</i>
ASSESSMENT REVIEW BOARD (Bylaw 760/10)		
Councillor Braun Councillor Wardley (alternate)	Wally Schroeder (2015) Jerry Chomiak (2016) Vacant	<i>Carol Gabriel</i>
BUFFALO HEAD DRAINAGE AD-HOC COMMITTEE (14-04-293)		
ASB Members (3) Councillor Derksen Councillor Knelsen		<i>Joulia Whittleton</i>
COMMUNITY SERVICES COMMITTEE (Terms of Reference)		
Reeve (Ex-officio) Councillor Braun Councillor Knelsen Councillor Paul Councillor Wardley		<i>Ron Pelensky*</i>



Mackenzie County

MACKENZIE COUNTY
BOARDS AND COMMITTEE LIST
2014 – 2015

COMMUNITY SUSTAINABILITY COMMITTEE (Terms of Reference)		
Reeve (Ex-officio)		<i>Joulia Whittleton</i>
Councillor Braun		<i>Byron Peters*</i>
Councillor Driedger		
Councillor Jorgensen		
Councillor Wardley		
EMERGENCY RESPONSE COMMITTEE (Bylaw 721/09)		
Reeve Neufeld		<i>Joulia Whittleton*</i>
Deputy Reeve Sarapuk		<i>Ron Pelensky</i>
Councillor Paul		
FINANCE COMMITTEE (Terms of Reference)		
Reeve (Ex-officio)		<i>Joulia Whittleton</i>
Councillor Bateman		
Councillor Braun		
Councillor Knelsen		
Councillor Wardley		
INTER-MUNICIPAL PLANNING COMMISSION (Agreement)		
Councillor Bateman	Beth Kappelar (2015)	<i>Byron Peters</i>
Councillor Driedger		
INTER-MUNICIPAL SUBDIVISION & DEVELOPMENT APPEAL BOARD (Agreement)		
Councillor Wardley	Joe Peters (2015)	<i>Carol Gabriel</i>
Councillor Knelsen (alternate)	Jerry Chomiak (2015)	
LAND USE FRAMEWORK AD HOC JOINT COMMITTEE (Terms of Reference)		
Councillor Wardley	Greg Newman	<i>Joulia Whittleton</i>
Councillor Jorgensen (alternate)		<i>Byron Peters*</i>
MACKENZIE HOUSING MANAGEMENT BOARD (Ministerial Order)		
Councillor Knelsen	Mike G. Kowal (2015)	<i>Joulia Whittleton (liaison)</i>
Councillor Paul (alternate)	Peter H. Wieler (2015)	
	Jack Eccles (2015)	
	Wally Schroeder (2015)	
MACKENZIE LIBRARY BOARD (Bylaw 150/98)		
Councillor Driedger	Beth Kappelar (2015) (HL)	<i>Joulia Whittleton (liaison)</i>
Councillor Wardley	La Dawn Dachuk (2015) (FV)	
	Wally Schroeder (2015) (LC)	
	Lorraine Peters (2017) (LC)	
	Lucille Labrecque (2017) (FV)	
	Irene van der Kloet (2015) (Zama/Rotating)	
	Lorna Joch (2016) (Rural)	



Mackenzie County

MACKENZIE COUNTY
BOARDS AND COMMITTEE LIST
2014 – 2015

MUNICIPAL PLANNING COMMISSION (Bylaw 563/06)

Councillor Bateman	Jack Eccles (2015)	<i>Byron Peters</i>
Councillor Driedger	Beth Kappelar (2015)	
	Erick Carter (2015)	

PUBLIC WORKS COMMITTEE (Terms Of Reference)

Reeve (Ex-officio)	<i>Ron Pelensky*</i>
Councillor Driedger	<i>Joulia Whittleton</i>
Councillor Jorgensen	
Councillor Knelsen	
Councillor Braun	

REGIONAL SUSTAINABILITY STUDY COMMITTEE

Reeve Neufeld	<i>Joulia Whittleton</i>
Councillor Bateman	
Councillor Driedger	
Councillor Jorgensen	
Councillor Wardley	

SUBDIVISION & DEVELOPMENT APPEAL BOARD (Bylaw 079/97)

Councillor Wardley	Joe Peters (2015)	<i>Carol Gabriel</i>
Councillor Knelsen (alternate)	Jerry Chomiak (2015)	

TOMPKINS CROSSING COMMITTEE (Terms of Reference)

Reeve (Ex-officio)	<i>Joulia Whittleton*</i>
Councillor Braun	
Councillor Driedger	
Councillor Knelsen	

* Responsible for preparing committee packages.



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Appointment of Council Members to Council Committees and Boards

BACKGROUND / PROPOSAL:

Council appointments are made annually to internal council committees and boards.

A current list of Council Committees and Boards is attached.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

Appointments to be made by Council to the various Boards and Committees.

Author: C. Gabriel Reviewed by: _____ CAO: _____



Mackenzie County

MACKENZIE COUNTY
BOARDS AND COMMITTEE LIST
2014 – 2015

ABORIGINAL CONSULTATION COMMITTEE (Terms of Reference)

All Council *Julia Whittleton*

AGRICULTURAL APPEAL BOARD (Bylaw 943-14) (14-03-147)

Deputy Reeve Sarapuk *Carol Gabriel*
Councillor Braun
Councillor Knelsen

AGRICULTURAL LAND USE PLANNING COMMITTEE (Terms of Reference)

Reeve (Ex-officio) *Julia Whittleton*
Councillor Bateman
Councillor Driedger
Councillor Jorgensen
Councillor Knelsen

AGRICULTURAL SERVICE BOARD (Policy ASB005)

Councillor Driedger (2015) David Doerksen (2015) *Grant Smith*
Councillor Jorgensen (2015) Joe Peters (2015)
Richard Marshall (2015)

AMALGAMATION OF HOUSING BOARDS IMPLEMENTATION COMMITTEE (13-10-738)

Councillor Bateman *Julia Whittleton*
Councillor Driedger
Councillor Jorgensen
Councillor Knelsen

ASSESSMENT REVIEW BOARD (Bylaw 760/10)

Councillor Braun Wally Schroeder (2015) *Carol Gabriel*
Councillor Wardley (alternate) Jerry Chomiak (2016)
Vacant

BUFFALO HEAD DRAINAGE AD-HOC COMMITTEE (14-04-293)

ASB Members (3) *Julia Whittleton*
Councillor Derksen
Councillor Knelsen

COMMUNITY SERVICES COMMITTEE (Terms of Reference)

Reeve (Ex-officio) *Ron Pelensky**
Councillor Braun
Councillor Knelsen
Councillor Paul
Councillor Wardley



Mackenzie County

MACKENZIE COUNTY
BOARDS AND COMMITTEE LIST
2014 – 2015

COMMUNITY SUSTAINABILITY COMMITTEE (Terms of Reference)		
Reeve (Ex-officio)		<i>Joulia Whittleton</i>
Councillor Braun		<i>Byron Peters*</i>
Councillor Driedger		
Councillor Jorgensen		
Councillor Wardley		
EMERGENCY RESPONSE COMMITTEE (Bylaw 721/09)		
Reeve Neufeld		<i>Joulia Whittleton*</i>
Deputy Reeve Sarapuk		<i>Ron Pelensky</i>
Councillor Paul		
FINANCE COMMITTEE (Terms of Reference)		
Reeve (Ex-officio)		<i>Joulia Whittleton</i>
Councillor Bateman		
Councillor Braun		
Councillor Knelsen		
Councillor Wardley		
INTER-MUNICIPAL PLANNING COMMISSION (Agreement)		
Councillor Bateman	Beth Kappelar (2015)	<i>Byron Peters</i>
Councillor Driedger		
INTER-MUNICIPAL SUBDIVISION & DEVELOPMENT APPEAL BOARD (Agreement)		
Councillor Wardley	Joe Peters (2015)	<i>Carol Gabriel</i>
Councillor Knelsen (alternate)	Jerry Chomiak (2015)	
LAND USE FRAMEWORK AD HOC JOINT COMMITTEE (Terms of Reference)		
Councillor Wardley	Greg Newman	<i>Joulia Whittleton</i>
Councillor Jorgensen (alternate)		<i>Byron Peters*</i>
MACKENZIE HOUSING MANAGEMENT BOARD (Ministerial Order)		
Councillor Knelsen	Mike G. Kowal (2015)	<i>Joulia Whittleton (liaison)</i>
Councillor Paul (alternate)	Peter H. Wieler (2015)	
	Jack Eccles (2015)	
	Wally Schroeder (2015)	
MACKENZIE LIBRARY BOARD (Bylaw 150/98)		
Councillor Driedger	Beth Kappelar (2015) (HL)	<i>Joulia Whittleton (liaison)</i>
Councillor Wardley	La Dawn Dachuk (2015) (FV)	
	Wally Schroeder (2015) (LC)	
	Lorraine Peters (2017) (LC)	
	Lucille Labrecque (2017) (FV)	
	Irene van der Kloet (2015) (Zama/Rotating)	
	Lorna Joch (2016) (Rural)	



Mackenzie County

MACKENZIE COUNTY
BOARDS AND COMMITTEE LIST
2014 – 2015

MUNICIPAL PLANNING COMMISSION (Bylaw 563/06)

Councillor Bateman	Jack Eccles (2015)	<i>Byron Peters</i>
Councillor Driedger	Beth Kappelar (2015)	
	Erick Carter (2015)	

PUBLIC WORKS COMMITTEE (Terms Of Reference)

Reeve (Ex-officio)	<i>Ron Pelensky*</i>
Councillor Driedger	<i>Joulia Whittleton</i>
Councillor Jorgensen	
Councillor Knelsen	
Councillor Braun	

REGIONAL SUSTAINABILITY STUDY COMMITTEE

Reeve Neufeld	<i>Joulia Whittleton</i>
Councillor Bateman	
Councillor Driedger	
Councillor Jorgensen	
Councillor Wardley	

SUBDIVISION & DEVELOPMENT APPEAL BOARD (Bylaw 079/97)

Councillor Wardley	Joe Peters (2015)	<i>Carol Gabriel</i>
Councillor Knelsen (alternate)	Jerry Chomiak (2015)	

TOMPKINS CROSSING COMMITTEE (Terms of Reference)

Reeve (Ex-officio)	<i>Joulia Whittleton*</i>
Councillor Braun	
Councillor Driedger	
Councillor Knelsen	

* Responsible for preparing committee packages.



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Appointment of Members-at-Large to County Boards and Committees

BACKGROUND / PROPOSAL:

Member-at-Large appointments are made annually to internal council committees and boards.

Advertisements were placed for various Member at Large positions on County Boards/Committees (a copy of the advertisement is attached). The deadline for application was October 16, 2015. A copy of the applications will be provided under separate cover.

Insufficient applications were received for the following Boards/Committees therefore re-advertising of these positions will be necessary.

- Assessment Review Board
- Subdivision & Development Appeal Board
- Inter-Municipal Subdivision & Development Appeal Board

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

Author: C. Gabriel Reviewed by: _____ CAO: _____

COMMUNICATION:

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

That Members-at-Large be appointed to the various Council Committees.

Simple Majority Requires 2/3 Requires Unanimous

That the Member-at-Large positions be re-advertised for the following Boards/Committees:

- Assessment Review Board
- Subdivision & Development Appeal Board
- Inter-Municipal Subdivision & Development Appeal Board

Author: C. Gabriel Reviewed by: _____ CAO: _____

Mackenzie County Board/Committee “Member-at-Large” Positions Available



AGRICULTURE SERVICE BOARD (3 POSITIONS)

Mackenzie County is seeking applications to fill three (3) positions from the public at large on the Agriculture Service Board. Appointments to the Board are for a two-year term. Members will be appointed from the Fort Vermilion, La Crete and the Rocky Lane/High Level Rural areas.

The Agriculture Service Board acts as an advisory body and to assist the Council and the Minister in matters of mutual concern; to advise on and help organize and direct weed and pest control and soil and water conservation programs; to assist in the control of livestock disease; to promote, enhance and protect viable and sustainable agriculture; and to promote and develop agricultural policies to meet the needs of the municipality. The Board meets bi-monthly, or as necessary.

ASSESSMENT REVIEW BOARD (2 POSITIONS)

Mackenzie County is seeking applications to fill two (2) positions from the public at large, on the Assessment Review Board. Appointments to the Board are for either a two or three-year term.

The responsibility of the Board is to hear matters relating to assessment complaints. A Local Assessment Review Board hears complaints about residential property with 3 or less dwelling units, farm land or matters shown on a tax notice. A Composite Assessment Review Board hears complaints about residential property with 4 or more dwelling units or non-residential property.

Individuals appointed to this Board must successfully complete a training program set or approved by the Minister. Assessors, employees of the municipality, or agents are ineligible to apply.

INTER-MUNICIPAL PLANNING COMMISSION (1 POSITION)

The Inter-Municipal Planning Commission is seeking one (1) public member to sit on the Commission. Appointments to the Commission are for a one-year term.

The Commission's duties are to determine all subdivision applications and development permit applications which relate to lands in the Inter-municipal Development Plan area (40 km radius around the Town of High Level) and determine applications for water service for lands in the Service Area.

INTER-MUNICIPAL SUBDIVISION & DEVELOPMENT APPEAL BOARD (2 POSITIONS)

The Inter-municipal Subdivision & Development Appeal Board is seeking two (2) public members to sit on the Board. Appointments to the Board are for a one-year term.

The Board's duties are primarily to review appeals on decisions related to subdivision and development applications which relate to lands within the Inter-Municipal Development Plan area (40 km radius around the Town of High Level). A background in building construction and development is not required.

MACKENZIE HOUSING MANAGEMENT BOARD (4 POSITIONS)

Mackenzie County is seeking applications to fill four (4) positions from the public at large, on the Mackenzie Housing Management Board. Two members will be appointed to represent the Fort Vermilion area and two will be appointed to represent the La Crete area. Appointments to the Board are for a one-year term.

It is the responsibility of the Mackenzie Housing Management Board to manage community and senior housing in the region. The Board meets once every month, plus additional meetings as necessary.

MACKENZIE LIBRARY BOARD (4 POSITIONS)

Mackenzie County is seeking applications to fill four (4) positions on the Mackenzie County Library Board. One member will be appointed from the La Crete area, one member from the Fort Vermilion area, one member from the High Level Rural area, and one member from Zama (or other area of the municipality if no applications are received). Appointments to the Board are for either a one, two or three-year term.

The Library Board oversees the operation and funding requirements of the Fort Vermilion, La Crete, and Zama community libraries. The Board meets on a monthly basis. For more information visit www.mclboard.com.

MUNICIPAL PLANNING COMMISSION (3 POSITIONS)

Mackenzie County is seeking applications to fill three (3) positions from the public at large, on the Municipal Planning Commission. If possible, one member will be selected from the High Level Rural, Fort Vermilion, and La Crete areas. Appointments to the Board are for a one-year term.

It is the responsibility of the Municipal Planning Commission to assist with all information relating to subdivision applications and development permits within the County. The Board meets monthly, or as necessary, to assist with decisions for all subdivision applications and discretionary development permits within the County.

SUBDIVISION & DEVELOPMENT APPEAL BOARD (3 POSITIONS)

Mackenzie County is seeking applications to fill three (3) positions from the public at large, on the Subdivision and Development Appeal Board. Appointments to the Board are for a one-year term.

It is the responsibility of the Subdivision and Development Appeal Board to hear all information relating to a subdivision or development appeal at the local level. The Board meets as necessary to hear appeals of subdivisions and development.

Appointments to the Board

All appointments will be made by County Council. Members-at-large, appointed to council committees, are paid a per diem according to the current Honorarium and Expense bylaw.

Application Process

To apply, please complete the Member at Large Application Form (available at any County Office or on our website) and forward to:



Mackenzie County

Carol Gabriel, Manager of Legislative & Support Services
Mackenzie County, P.O. Box 640, Fort Vermilion, AB T0H 1N0
Email: cgabriel@mackenziecounty.com
Phone: 780.927.3718
Fax: 780.927.4266

In order to qualify, you must be at least 18 years of age. Must be able to attend daytime meetings.

Deadline for applications is Friday, October 16, 2015.

**MEMBERS AT LARGE APPOINTMENTS
TO VARIOUS COUNTY BOARDS/COMMITTEES
OCTOBER 2015**

Agriculture Service Board (2 Year Term)

3 Positions Available

- David Doerksen.....
- Terry Batt
- Ernie W. Dyck

Assessment Review Board (2-3 Year Term)

2 Positions Available

- Joe Froese
-

Inter-Municipal Planning Commission (1 Year Term)

1 Position Available

- Beth Kappelar

Inter-Municipal Subdivision & Development Appeal Board (1 Year Term)

2 Positions Available

-
-

Mackenzie Housing Management Board (1 Year Term)

4 Positions Available (2-Fort Vermilion Area, 2-La Crete Area)

- Jack Eccles
- Wally Schroeder
- Peter H. Wieler
- Nadia Jensen
- Erick Carter

Mackenzie Library Board (2-3 Year Term)

4 Positions Available (1-HL Rural (3 year), 1-Fort Vermilion (2 year), 1-La Crete (2 year), 1-Zama/Rotating (1 year))

- Irene van der Kloet.....
- Lucille Labrecque
- Beth Kappelar
- Nadia Jensen
- La Dawn Dachuk.....

Municipal Planning Commission (1 Year Term)

3 Positions Available (High Level, Fort Vermilion, La Crete)

- Jack Eccles
- Beth Kappelar
- Wally Schroeder
- Erick Carter

Subdivision & Development Appeal Board (1 Year Term)

3 Positions Available

-
-
-



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Appointment of Council Representatives to External Committees

BACKGROUND / PROPOSAL:

Council representatives are appointed each year at their organizational meeting to sit on various external associations, advisory committees, local recreation boards, etc. See attached current list of Council representatives.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

RECOMMENDED ACTION:

- Simple Majority
 Requires 2/3
 Requires Unanimous

Appointments to be made by Council for period the October 27, 2015 to October 2016 unless otherwise stated.

Author: C. Gabriel Reviewed by: _____ CAO: _____



Mackenzie County

MACKENZIE COUNTY
EXTERNAL COMMITTEES WITH COUNTY REPRESENTATION
2014 – 2015

CARIBOU MOUNTAINS WILDLAND ADVISORY COMMITTEE

Councillor Jorgensen *Julia Whittleton*
Deputy Reeve Sarapuk (alt)

COMMUNITY FUTURES NORTHWEST

Deputy Reeve Sarapuk *Byron Peters*

DEH CHO TRAVEL CONNECTION

Councillor Braun *Byron Peters*

HAY ZAMA BISON ADVISORY COMMITTEE

Councillor Wardley *Julia Whittleton*

HAY ZAMA COMMITTEE & TOURISM SUB-COMMITTEE

Councillor Knelsen *Julia Whittleton*
Councillor Wardley

HIGH LEVEL FORESTS PUBLIC ADVISORY COMMITTEE

Deputy Reeve Sarapuk *Julia Whittleton*

HIGH LEVEL RECREATION FACILITY TASK FORCE

Councillor Bateman *Ron Pelensky*

LA CRETE COMMUNITY ADULT LEARNING COUNCIL

Councillor Braun *Julia Whittleton*

MACKENZIE APPLIED RESEARCH ASSOCIATION

Member appointed by ASB *Grant Smith*

MACKENZIE FRONTIER TOURIST ASSOCIATION

Councillor Braun *Carol Gabriel*
Councillor Wardley

MACKENZIE REGIONAL COMMUNITY POLICING SOCIETY (VSU)

Councillor Driedger *Julia Whittleton*

MACKENZIE REGIONAL WASTE MANAGEMENT

Councillor Knelsen (2015) *Ron Pelensky*
Councillor Braun (2015)

MIGHTY PEACE WATERSHED ALLIANCE REP.

Councillor Jorgensen *Julia Whittleton*

NORTHEAST COMMUNITY ADULT LEARNING COUNCIL

Councillor Jorgensen *Julia Whittleton*

NORTHERN LIGHTS FOREST EDUCATION SOCIETY

Councillor Driedger *Grant Smith*

NORTHERN TRANSPORTATION ADVISORY COUNCIL

Councillor Driedger (2015) *Julia Whittleton*
Councillor Jorgensen (2015)

PARTNERS IN PREVENTION COMMITTEE

Councillor Wardley *Don Roberts*

REGIONAL ECONOMIC DEVELOPMENT INITIATIVE (REDI)

Councillor Braun *Byron Peters*
Councillor Wardley

VETERINARY SERVICES INCORPORATED

Councillor Driedger *Grant Smith*
Deputy Reeve Sarapuk (alt)

WATER NORTH COALITION

Councillor Jorgensen *Fred Wiebe*
Councillor Knelsen



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	2016 Council Meeting Dates

BACKGROUND / PROPOSAL:

Council Meeting Dates

A 2016 calendar is attached which includes suggested Council meeting dates, statutory holidays, and conferences typically attended by Councillors.

Council meetings generally fall on the second Tuesday and the fourth Wednesday of the month. Exceptions have been made in June, July, and December. Only one meeting is being recommended for July and December.

Council Meeting Times

Administration recommends that meeting times remain at 10:00 a.m. or 1:00 p.m. on dates which a Committee of the Whole meeting has been scheduled.

Council Meeting Locations

Normally Council meetings are held at the Corporate Office in Fort Vermilion, unless otherwise approved.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

N/A

SUSTAINABILITY PLAN:

N/A

Author: C. Gabriel Reviewed by: _____ CAO: _____

COMMUNICATION:

Council meeting dates are advertised on the County website calendar.

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

That the 2016 Council meetings be scheduled as follows:

Date	Meeting Type	Location	Time
Monday, January 11, 2016	Special	Fort Vermilion	10:00 a.m.
Tuesday, January 12, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, January 27, 2016	Committee of the Whole	Fort Vermilion	10:00 a.m.
Wednesday, January 27, 2016	Regular	Fort Vermilion	1:00 p.m.
Tuesday, February 9, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, February 24, 2016	Regular	Fort Vermilion	10:00 a.m.
Tuesday, March 8, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, March 23, 2016	Committee of the Whole	Fort Vermilion	10:00 a.m.
Wednesday, March 23, 2016	Regular	Fort Vermilion	1:00 p.m.
Tuesday, April 12, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, April 27, 2016	Regular	Fort Vermilion	10:00 a.m.
Tuesday, May 10, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, May 25, 2016	Committee of the Whole	Fort Vermilion	10:00 a.m.
Wednesday, May 25, 2016	Regular	Fort Vermilion	1:00 p.m.
Tuesday, June 14, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, June 29, 2016	Regular	Fort Vermilion	10:00 a.m.
Tuesday, July 12, 2016	Regular	Fort Vermilion	10:00 a.m.
Tuesday, August 9, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, August 24, 2016	Regular	Fort Vermilion	10:00 a.m.
Tuesday, September 13, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, September 28, 2016	Committee of the Whole	Fort Vermilion	10:00 a.m.
Wednesday, September 28, 2016	Regular	Fort Vermilion	1:00 p.m.
Tuesday, October 11, 2016	Regular	Fort Vermilion	10:00 a.m.

Author: C. Gabriel Reviewed by: _____ CAO: _____

Tuesday, October 25, 2016	Organizational	Fort Vermilion	10:00 a.m.
Wednesday, October 26, 2016	Regular	Fort Vermilion	10:00 a.m.
Tuesday, November 8, 2016	Regular	Fort Vermilion	10:00 a.m.
Wednesday, November 23, 2016	Committee of the Whole	Fort Vermilion	10:00 a.m.
Wednesday, November 23, 2016	Regular	Fort Vermilion	1:00 p.m.
Tuesday, December 13, 2016	Regular	Fort Vermilion	10:00 a.m.

Author: C. Gabriel Reviewed by: _____ CAO: _____

January 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 New Years Day County Offices Closed	2
3	4	5	6 Epiphany LC County Office Closed	7 <div style="border: 1px solid black; padding: 2px; text-align: center;">Council Strategic Priorities Session (FV)</div>	8	9
10	11 Special Council (Budget) Meeting 10 am (FV)	12 Council Meeting 10 am (FV)	13 <div style="border: 1px solid black; padding: 2px; text-align: center;">Joulia—Vacation</div>	14	15	16
17	18 <div style="border: 1px solid black; padding: 2px; text-align: center;">Provincial ASB Conference</div>	19	20	21	22	23
24	25	26	27 COW Meeting 10 am (FV) Council Meeting 1 pm (FV)	28 <div style="border: 1px solid black; padding: 2px; text-align: center;">Farm Tech Conference</div>	29	30
31						

February 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
			ICS 100 & 200			
7	8	9	10	11	12	13
		Council Meeting 10 am (FV)				
		FCM Sustainable Communities Conf. (Ottawa)		Ron—Vacation		
14	5	16	17	18	19	20
	Family Day County Offices Closed					
		Growing the North Conference (GP)		Carol—Vacation		
21	22	23	24	25	26	27
			Council Meeting 10 am (FV)			
	Carol—Vacation					
28	29					
	Personal & Community Resilience in Disaster Recovery (FV)					
	Carol—Vacation					

March 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
	Personal & Community Resilience in Disaster Recovery (FV)					
6	7	8	9	10	11	12
		Council Meeting 10 am (FV)				
	Intern Wrap-up Session					
13	14	15	16	17	18	19
	AAMDC Spring Convention (Edm)					
	AWWOA (Banff)—Fred					
20	21	22	23	24	25	26
			COW Meeting 10 am (FV) Council Meeting 1 pm (FV)		Good Friday County Offices Closed	
27	28	29	30	31		
	Easter Monday County Offices Closed					

April 2016

Mackenzie County



Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3	4	5	6	7	8	9
	<div style="border: 1px solid black; padding: 2px;"> Personal & Community Resilience in Disaster Recovery (FV) </div>		<div style="border: 1px solid black; padding: 2px;"> LGAA Conference (Red Deer) </div> <div style="border: 1px solid black; padding: 2px;"> EDA Conference—Byron </div>			
10	11	12	13	14	15	16
		<div style="border: 1px solid black; padding: 2px;"> Council Meeting 10 am (FV) </div>				
17	18	19	20	21	22	23
			<div style="border: 1px solid black; padding: 2px;"> Alberta Municipal Clerks Assoc. Conf. (Canmore) </div>			
24	25	26	27	28	29	30
			<div style="border: 1px solid black; padding: 2px;"> Council Meeting 10 am (FV) </div>			

May 2016

Mackenzie County



Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3	4	5 Ascension Day LC County Office Closed	6	7
8	9	10 Council Meeting 10 am (FV)	11	12	13	14
Disaster Forum (Banff)						
15	16	17	18	19	20	21
Pentecost - LC County Office Closed			Municipal Admin. Leadership Workshop (Kananaskis) - CAO			
22	23 Victoria Day County Offices Closed	24	25 COW Meeting 10 am (FV) Council Meeting 1 pm (FV)	26	27	28
29	30	31	CAMA Conference (Winnipeg) - CAO			

June 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1	2	3	4
	CAMA Conference (Winnipeg) - CAO				FCM Conference (Winnipeg)	
5	6	7	8	9	10	11
FCM Conf.						
12	13	14	15	16	17	18
		Council Meeting 10 am (FV)				
19	20	21	22	23	24	25
26	27	28	29	30		
			Council Meeting 10 am (FV)			

July 2016



Mackenzie County

Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 Canada Day County Offices Closed	2
3	4	5	6	7	8	9
10	11	12 Council Meeting 10 am (FV)	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

August 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1 Civic Holiday County Offices Closed	2	3	4	5	6
					2016 Ag Fair	
7	8	9 Council Meeting 10 am (FV)	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24 Council Meeting 10 am (FV)	25	26	27
28	29	30	31			

September 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5 Labour Day County Offices Closed	6	7	8	9	10
		ARMAA Conference—CAO				
11	12	13 Council Meeting 10 am (FV)	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28 COW Meeting 10 am (FV) Council Meeting 1 pm (FV)	29	30	

October 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6	7	8
			AUMA Convention (Edmonton)			
9	10 Thanksgiving County Offices Closed	11 Council Meeting 10 am (FV)	12	13	14	15
16	17	18	19	20	21	22
23	24	25 Council Organizational Meeting 10 am (FV)	26 Council Meeting 10 am (FV)	27	28	29
					RCA Waste Reduction Conf. (Banff)	
30 <div style="border: 1px solid black; padding: 2px; width: fit-content;">RCA Conf.</div>	31					

November 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
6	7	8 Council Meeting 10 am (FV)	9	10	11 Remembrance Day County Offices Closed	12
13	14	15	16	17	18	19
AAMDC Fall Convention (Edm)						
20	21	22	23 COW Meeting 10 am (FV) Council Meeting 1 pm (FV)	24	25	26
27	28	29	30			

December 2016



Mackenzie County

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5	6	7	8	9	10
11	12	13 Council Meeting 10 am (FV)	14	15	16	17
18	19	20	21	22	23	24 Christmas Eve
25 Christmas Day	26 Boxing Day County Offices Closed	27	28	29	30	31



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Electoral Ward Boundaries

BACKGROUND / PROPOSAL:

A Notice of Motion was made at the August 26, 2015 Council meeting that further discussion regarding ward boundary changes be held at the 2015 Organizational Meeting using the 2015 municipal census data.

Ward boundaries were last reviewed and adjusted in 2011 and Bylaw 827-11 was subsequently passed on November 8, 2011. A copy of the Bylaw is attached.

A municipal census was held in 2015 which yielded the following results:

Ward	Population
1 – Blue Hills/Tompkins	1,284
2 – Buffalo Head/West La Crete	1,694
3 – La Crete	3,376
4 – La Crete/La Crete Rural	1,073
5 – Blumenort	1,515
6 – Fort Vermilion Rural	615
7 – Fort Vermilion	603
8 – Rocky Lane	526
9 – High Level Rural	864
10 - Zama	200
Total	11,750

OPTIONS & BENEFITS:

The Municipal Government Act, Section 148 of the MGA authorizes municipalities to pass by-laws to create, re-divide, abolish wards, or change the number of councilors to

Author: C. Gabriel **Reviewed by:** _____ **CAO:** _____

be elected for each ward (attached). The Act also provides for petitioning the municipalities. Therefore, the ward boundary could be initiated by electors within the municipality.

The Municipal Government Act does not specify how the ward creation or division should take place. No criteria has been provided or the process to guide municipalities.

“Primer on Municipal Ward Boundary Reviews” issued by Loopstra Nixon LLP Legal Solution of Ontario, provides good information regarding the Supreme Court of Canada decision on establishing provincial electoral boundaries. The document discusses the effects of this decision on Canada municipalities.

COSTS & SOURCE OF FUNDING:

NA

SUSTAINABILITY PLAN:

NA

COMMUNICATION:

NA

RECOMMENDED ACTION:

Simple Majority Requires 2/3 Requires Unanimous

For discussion.

Author: C. Gabriel Reviewed by: _____ CAO: _____

BYLAW NO. 827-11

**BEING A BY-LAW OF
MACKENZIE COUNTY,
IN THE PROVINCE OF ALBERTA,**

**TO ESTABLISH THE ELECTORAL WARD BOUNDARIES
FOR MACKENZIE COUNTY**

WHEREAS, Section 148 (2) (b) of the Municipal Government Act, Chapter M-26, Revised Statutes of Alberta, 2000, and amendments thereto enables Council to pass a Bylaw to change the ward boundaries for the County, and

WHEREAS, Section 148 (2) (d) of the Municipal Government Act, Chapter M-26, Revised Statutes of Alberta, 2000, and amendments thereto enables a Council to pass a Bylaw specifying that there will be one Councillor elected for each ward established; and

NOW THEREFORE, THE COUNCIL OF MACKENZIE COUNTY, IN THE PROVINCE OF ALBERTA, DULY ASSEMBLED, ENACTS AS FOLLOWS:

1. For the purposes of the October 2013 general municipal election and thereafter, Mackenzie County Council shall be comprised of ten (10) Councillors with one (1) Councillor elected from each ward;
2. The number and boundaries of each of the ten (10) wards are described in Schedule "A" and are illustrated on the map titled as Schedule "B", which are attached and form part of this Bylaw and shall exclude any and all incorporated municipalities situated therein;
3. That the ward boundary bylaw be reviewed no less than every two terms of Council;
4. This Bylaw shall come into full force and effect upon the date of final passage thereof.

First Reading given on the 11th day of July, 2011.

Second Reading given on the 08th day of November, 2011.

Third Reading and Assent given on the 08th day of November, 2011.

(original signed)

Bill Neufeld
Reeve

(original signed)

J. Roy Brideau
Chief Administrative Officer

SCHEDULE "A"

Electoral Ward Descriptions for Mackenzie County

All the lands herein lying west of the Fifth (5th) Meridian unless otherwise noted in the description.

All the lands herein excepting thereout the lands comprising any incorporated municipality, Indian Reserve situated therein.

Ward One

Township 97:

- All of Ranges 1 to 18 inclusive, and
- in Ranges 19 and 20, all those portions lying east of the right bank of the Peace River;

Township 98:

- All of Ranges 1 to 17 inclusive, and
- in Ranges 18 to 20 inclusive, all those portions lying east of the right bank of the Peace River;

Township 99:

- All of Ranges 1 to 17 inclusive, and
- in Ranges 18 and 19, all those portions lying east of the right bank of the Peace River;

Townships 100 and 101:

- All of Ranges 1 to 18 inclusive, and
- in Ranges 19 and 20, all those portions lying east of the right bank of the Peace River;

Townships 102 and 103:

- All of Ranges 1 to 18 inclusive, and
- in Range 19, all those portions lying east of the right bank of the Peace River;

Township 104:

- In Ranges 1 to 16 inclusive, sections 1 to 18 inclusive,
- in Range 17, all those portions lying south and west of the right bank of the Peace River, and
- in Ranges 18 and 19, all those portions lying south and east of the right bank of the Peace River;

Township 105:

- In Ranges 17 and 18, all those portions lying south of the right bank of the Peace River.

Ward Two

Township 104:

- In Ranges 1 to 15 inclusive, sections 19 to 36 inclusive, and
- in Range 16, all those portions of sections 19 to 36 inclusive lying south and east of the right bank of the Peace River;

Township 105:

- In Ranges 1 to 14 inclusive, sections 1 to 30 inclusive,
- in Range 15, all of sections 1 to 31 inclusive, and the west half of section 32, and
- in Range 16, all those portions of section 1 to 4 inclusive, 10 to 15 inclusive, 23 and 24, 25 to 27 inclusive and 33 to 36 inclusive lying east of the right bank of the Peace River;

Township 106:

- In Range 15, the west half of section 5, and all of section 6, and
- in Range 16, all that portion lying south of the Etna (Atlas) Landing Road and east of the right bank of the Peace River.

Ward Three

Township 106:

- In Range 15, all that portion lying within the boundary of the Hamlet of La Crete excepting thereout that portion lying east of 99th Street.

Ward Four

Township 105:

- In Ranges 1 to 14 inclusive, sections 31 to 36 inclusive, and
- in Range 15, the east half of section 32, and all of sections 33 to 36 inclusive;

Township 106:

- In Ranges 1 to 13 inclusive, sections 1 to 24 inclusive,
- in Range 14, sections 1 to 18 inclusive, 23 and 24, and
- in Range 15, all of section 1, the south half of section 2, the southeast quarter of section 3, the north half of section 11, all of sections 12 to 14 inclusive, the north half and southeast quarter of section 15, and all that portion lying within the boundary of the Hamlet of La Crete excepting thereout that portion lying west of 99th Street.

Ward Five

Township 106:

- In Ranges 1 to 13 inclusive, sections 25 to 36 inclusive,
- in Range 14, sections 19 to 22 inclusive, and 25 to 36 inclusive,
- in Range 15, all of section 7, all of sections 8, 16 and 17 excepting thereout all those portions lying within the boundary of the Hamlet of La Crete, all of sections 18 to 30 inclusive, all that portion of section 31 lying south of the right bank of the Peace River, all those portions of sections 32 and 33 lying south and east of the right bank of the Peace River, and all of sections 34 to 36 inclusive,
- in Range 16, all those portions of sections 1 to 5 inclusive and 8 to 17 inclusive lying east of the right bank of the Peace River and north of the Etna (Atlas) Landing Road, all those portions of sections 21 to 28 inclusive lying east of the right bank of the Peace River, all those portions of sections 30 to 32 inclusive lying north of the right bank of the Peace River, all those portions of section 33 lying north and east of the right bank of the Peace River, all of sections 34 and 35, and all those portions of section 36 lying south and west of the right bank of the Peace River, and
- in Range 17, all those portions of sections 25 and 26 lying north of the right bank of the Peace River, all those portions of section 35 lying east of the right bank of the Peace River, and all of section 36;

Township 107:

- In Ranges 1 to 13 inclusive, sections 1 to 18 inclusive,
- in Range 14, all of sections 1 to 23 inclusive and 26 to 29 inclusive, all that portion of section 30 lying south and east of the right bank of the Peace River, all those portions of sections 31 and 32 lying south of the right bank of the Peace River, all that portion of section 33 lying south and east of the right bank of the Peace River, and all of sections 34 and 35,
- in Range 15, all those portions of sections 1 to 3 inclusive, 10 to 14 inclusive, 23 to 25 inclusive lying east of the right bank of the Peace River, and all those portions of sections 6, 7, 18 and 19 lying west of the right bank of the Peace River,
- in Range 16, all of section 1, all those portions of section 2 lying south and east of the right bank of the Peace River, all those portions of sections 3 to 6 inclusive lying south of the right bank of the Peace River, and all those portions of sections 11 to 13 inclusive and 24 lying east of the right bank of the Peace River, and
- in Range 17, all those portions of section 1 lying east of the right bank of the Peace River.

Township 108:

- In Range 14, all those portions of sections 2 to 4 inclusive, 11 and 14 lying south and east of the right bank of the Peace River;

Ward Six

Township 107:

- In Ranges 1 to 7 inclusive, sections 19 to 36 inclusive,
- in Range 8, all those portions of sections 19 to 36 inclusive lying south of the right bank of the Peace River,
- in Ranges 9 to 13 inclusive, sections 19 to 36 inclusive, and
- in Range 14, sections 24, 25 and 36;

Township 108:

- All of Ranges 1 to 3 inclusive,
- in Range 4, all those portions lying south and east of the right bank of the Peace River,
- in Ranges 5 to 10 inclusive, all those portions lying south of the right bank of the Peace River,
- in Range 11, all those portions lying south and west of the right bank of the Peace River,
- all of Range 12 excepting thereout those portions lying within the boundary of the Hamlet of Fort Vermilion,
- in Range 13, all of sections 1 to 18 inclusive excepting thereout those portions lying within the boundary of the Hamlet of Fort Vermilion excepting thereout the original Fort Vermilion Settlement range 3 lots 11 and 12, all those portions of section 19 lying south of the right bank of the Peace River, all of section 20 excepting thereout that portion lying north of the right bank of the Peace River and west of Highway number 88, all of sections 21 to 28 inclusive excepting thereout those portions lying within the boundary of the Hamlet of Fort Vermilion excepting thereout the original Fort Vermilion Settlement range 3 lots 11 and 12, all those portions of sections 29 and 32 lying east of Highway number 88, and all of sections 33 to 36 inclusive, and
- in Range 14, all of sections 1 and 12, and all those portions of sections 13 and 24 lying south of the right bank of the Peace River;

Township 109:

- All of Ranges 1 and 2,
- in Ranges 3 and 4, all those portions lying south and east of the right bank of the Peace River,
- in Range 11, all those portions lying south of the right bank of the Peace River,
- in Range 12, all of sections 1 to 3 inclusive, all those portions of section 4 and the north half of section 5 lying east of the right bank of the west channel of the Peace River, the south halves of sections 5 and 6, all those portions of sections 9 and 10 lying east of the right bank of the west channel of the Peace River, all of section 11, all those portions of sections 12 to 14 inclusive and the southeast quarter of section 15 lying south of the right bank of the Peace River, and that portion of the southwest quarter of section 15 lying south of the right bank of the west channel of the Peace River, and
- in Range 13, the south halves of sections 1 to 4 inclusive, and all that portion of the south half of section 5 lying east of Highway number 88;

Township 110:

- All of Range 1,
- in Range 2, all those portions lying south and east of the right bank of the Peace River, and
- in Range 3, all those portions lying south of the right bank of the Peace River;

Township 111:

- In Ranges 1 and 2, all those portions lying south of the right bank of the Peace River.

Ward Seven

Township 108:

- In Ranges 12 and 13, all those portions lying within the boundary of the Hamlet of Fort Vermilion excepting thereout that portion lying within the original Fort Vermilion Settlement range 3 lots 11 and 12.

Ward Eight

Township 106:

- In Ranges 15 and 16, all those portions lying north of the right bank of the Peace River;

Township 107:

- In Range 8, all those portions lying north of the right bank of the Peace River,
- in Ranges 14 to 16 inclusive, all those portions lying north of the right bank of the Peace River, and
- in Range 17, all that portion section 1 lying north and west of the right bank of the Peace River, and all of sections 12, 13, 24, 25 and 36;

Township 108:

- In Ranges 4 to 11 inclusive, all those portions lying north of the right bank of the Peace River,
- in Range 13, all that portion lying north of the right bank of the Peace River and west of Highway number 88,
- in Range 14, all that portion lying north and west of the right bank of the Peace River,
- all of Ranges 15 and 16, and
- in Range 17, all of sections 1, 12, 13, 24, 25 and 36;

Township 109:

- In Range 3, all those portions lying north and west of the right bank of the Peace River,
- in Range 4, all those portions lying north and west of the right bank of the Peace River,

- all of Ranges 5 to 10 inclusive,
- in Range 11, all those portions lying north and east of the right bank of the Peace River,
- in Range 12, all those portions of section 4 and the north half of section 5 lying west of the right bank of the west channel of the Peace River, all of the north half of section 6, all of sections 7 and 8, all that portion of section 9 lying west of the right bank of the west channel of the Peace River, all those portions of section 13 lying north and east of the right bank of the Peace River, all those portions of section 14 lying north of the right bank of the Peace River, all those portions of southeast quarter and north half of section 15 lying north and west of the right bank of the Peace River, all that portion of the southwest quarter of section 15 lying north of the right bank of the west channel of the Peace River, and all of sections 16 to 36 inclusive,
- in Range 13, the north halves of sections 1 to 5 inclusive, all that portion of the south half of section 5 lying west of Highway number 88, and all of sections 6 to 36 inclusive,
- all of Ranges 14 to 16 inclusive, and
- in Range 17, all of sections 1, 12, 13, 24, 25 and 36;

Township 110:

- In Ranges 2 and 3, all those portions lying north of the right bank of the Peace River, and
- all of Ranges 4 to 16 inclusive, and
- in Range 17, all of sections 1, 12, 13, 24, 25 and 36;

Township 111:

- In Range 1, all those portions lying north of the right bank of the Peace River,
- in Range 2, all those portions lying north and west of the right bank of the Peace River, and
- all of Ranges 3 to 16 inclusive;

Townships 112 to 120 inclusive:

- All of Ranges 1 to 16 inclusive;

Townships 121 to 126 inclusive:

- All of Ranges 10 to 16 inclusive.

Ward Nine

Township 104:

- In Ranges 16 and 17, all those portions lying north of the right bank of the Peace River;

Township 105:

- In Range 16, all those portions lying west of the right bank of the Peace River,
- in Range 17, all those portions lying north and east of the right bank of the Peace River,
- in Range 18, all those portions lying north and west of the right bank of the Peace River,
- all of Ranges 19 to 25 inclusive, and
- all of Ranges 1 to 13 inclusive west of the Sixth (6th) Meridian;

Township 106:

- In Range 16, all those portions of sections 1 to 28 inclusive lying west of the right bank of the Peace River, all of section 29, and all those portions of sections 30 to 33 inclusive lying south of the right bank of the Peace River,
- in Range 17 all those portions lying south and west of the right bank of the Peace River,
- all of Ranges 18 to 25 inclusive, and
- all of Ranges 1 to 13 inclusive west of the Sixth (6th) Meridian;

Township 107 to 110 inclusive:

- In Range 17, all sections 2 to 11 inclusive, 14 to 23 inclusive and 26 to 35 inclusive
- all of Ranges 18 to 24 inclusive, and
- all of Ranges 1 to 12 inclusive west of the Sixth (6th) Meridian;

Townships 111 to 113 inclusive:

- All of Ranges 17 to 24 inclusive, and
- all of Ranges 1 to 12 inclusive west of the Sixth (6th) Meridian;

Ward Ten

Townships 114 to 122 inclusive:

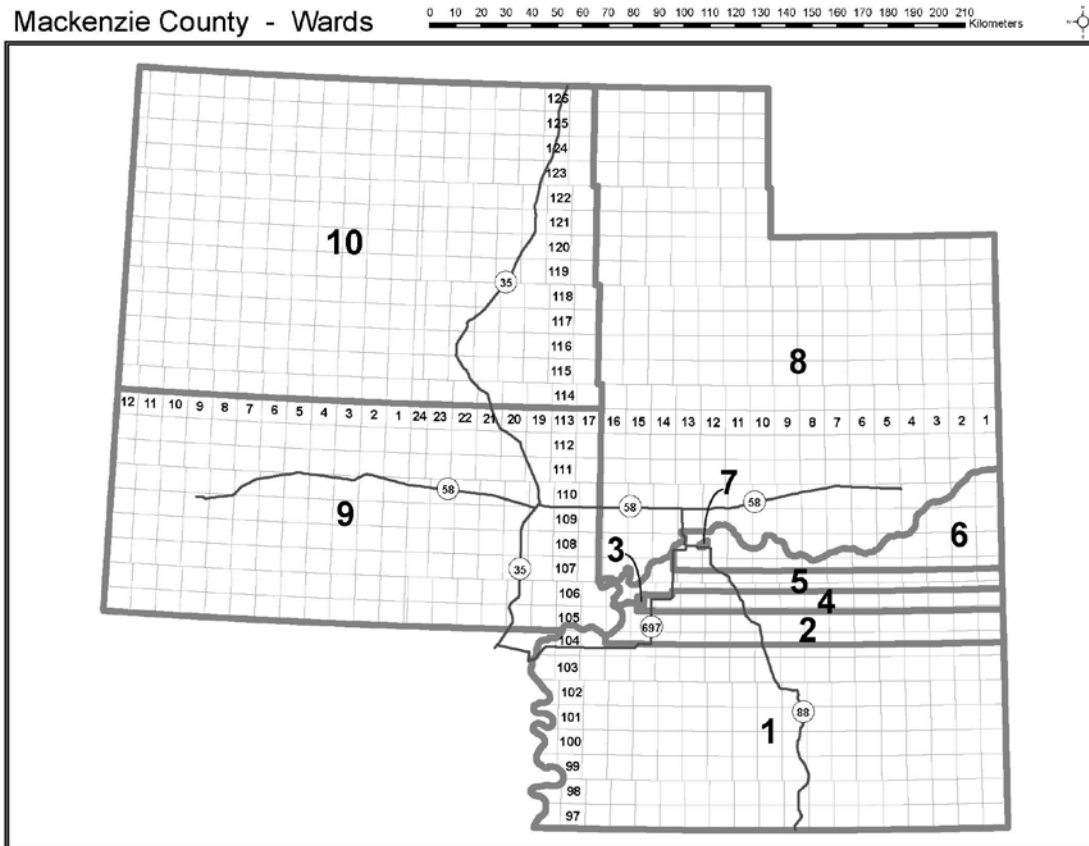
- All of Ranges 17 to 24 inclusive, and
- all of Ranges 1 to 12 west of the Sixth (6th) Meridian inclusive;

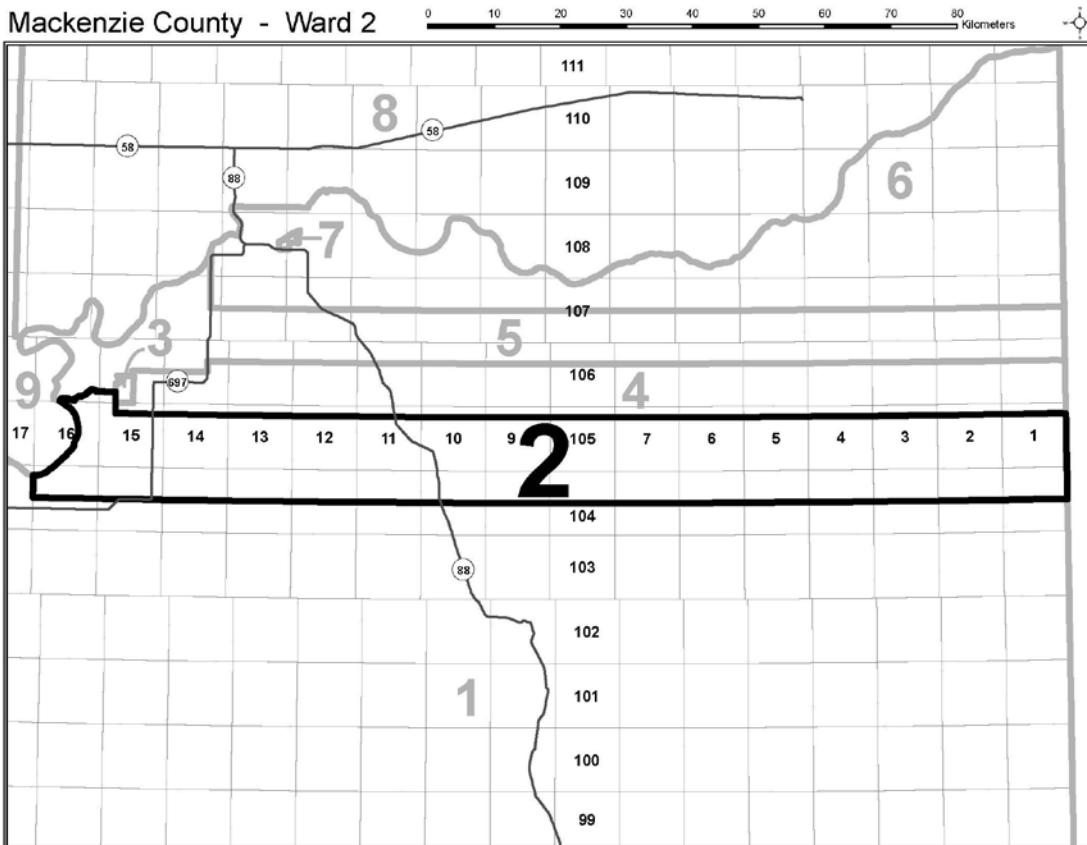
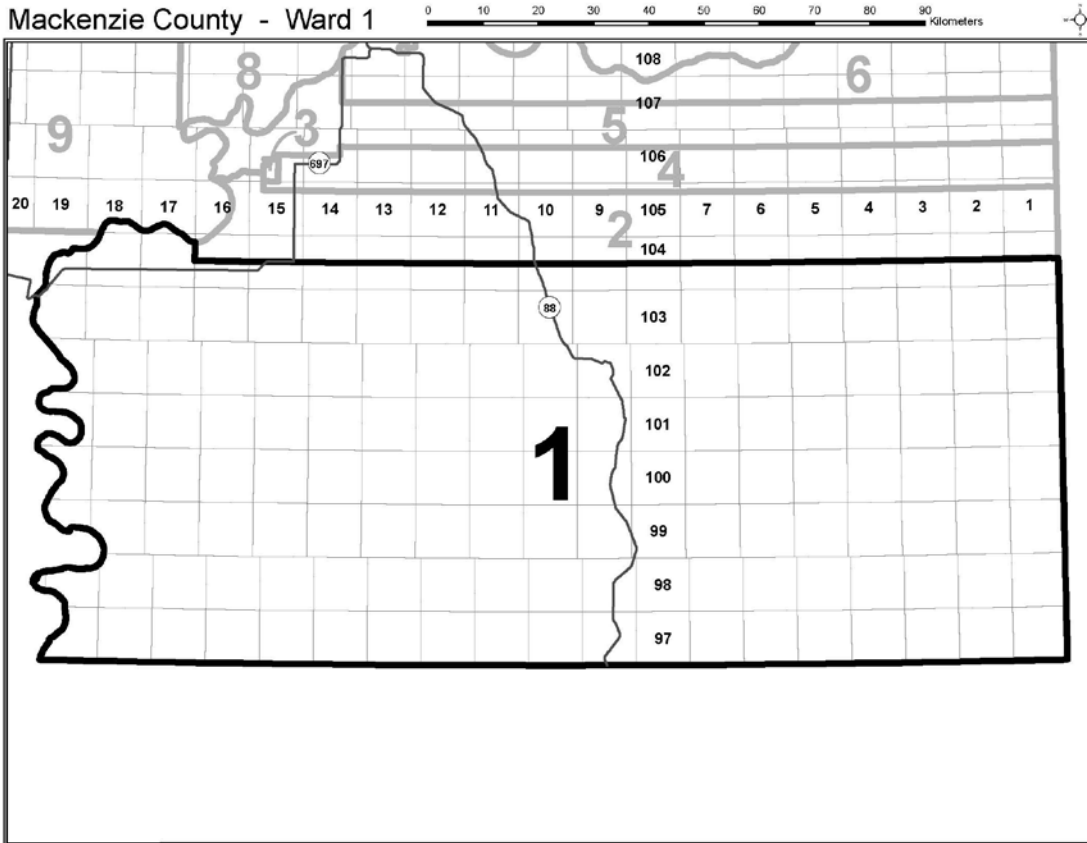
Townships 123 to 126 inclusive:

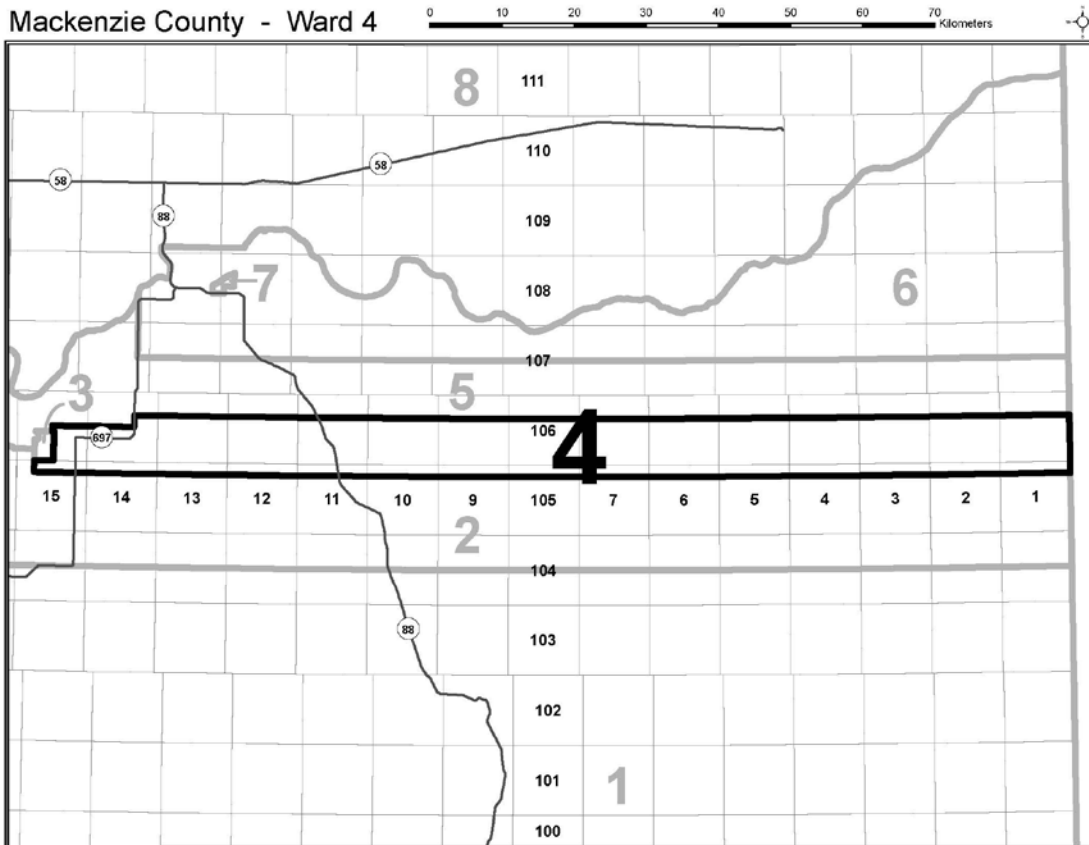
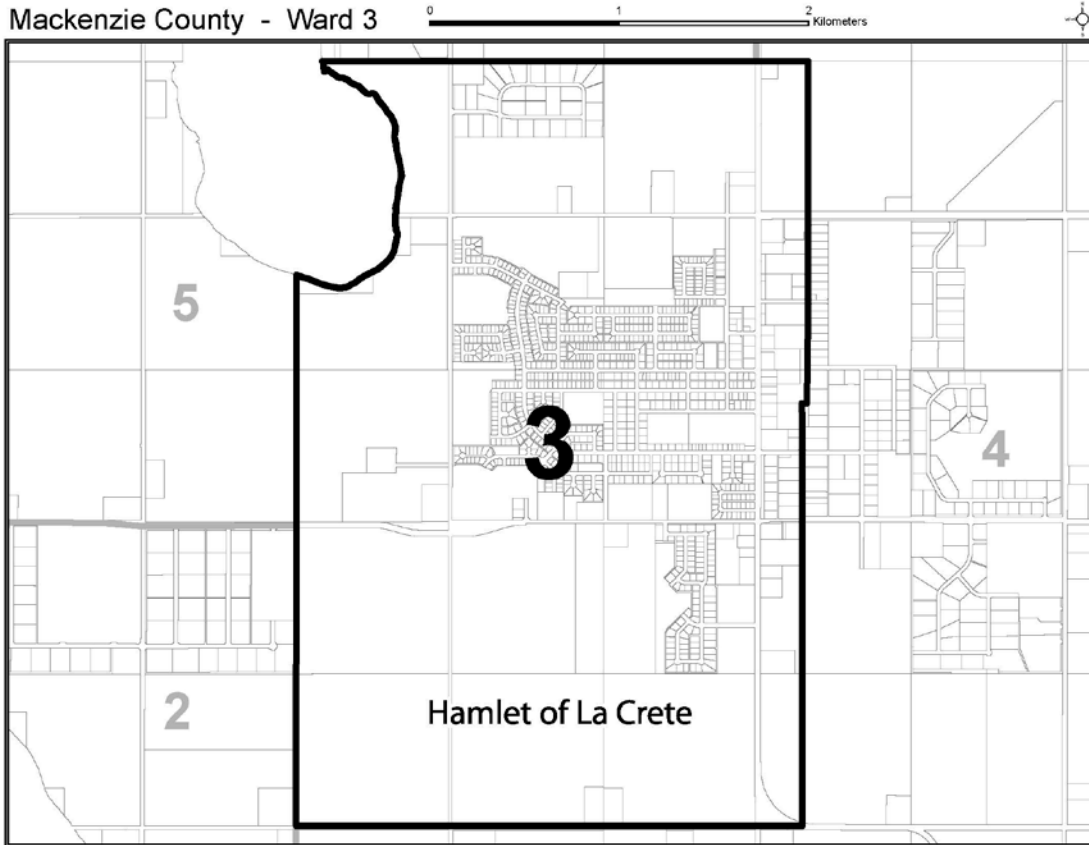
- All of Ranges 17 to 23 inclusive, and
- all of Ranges 1 to 12 west of the Sixth (6th) Meridian inclusive.

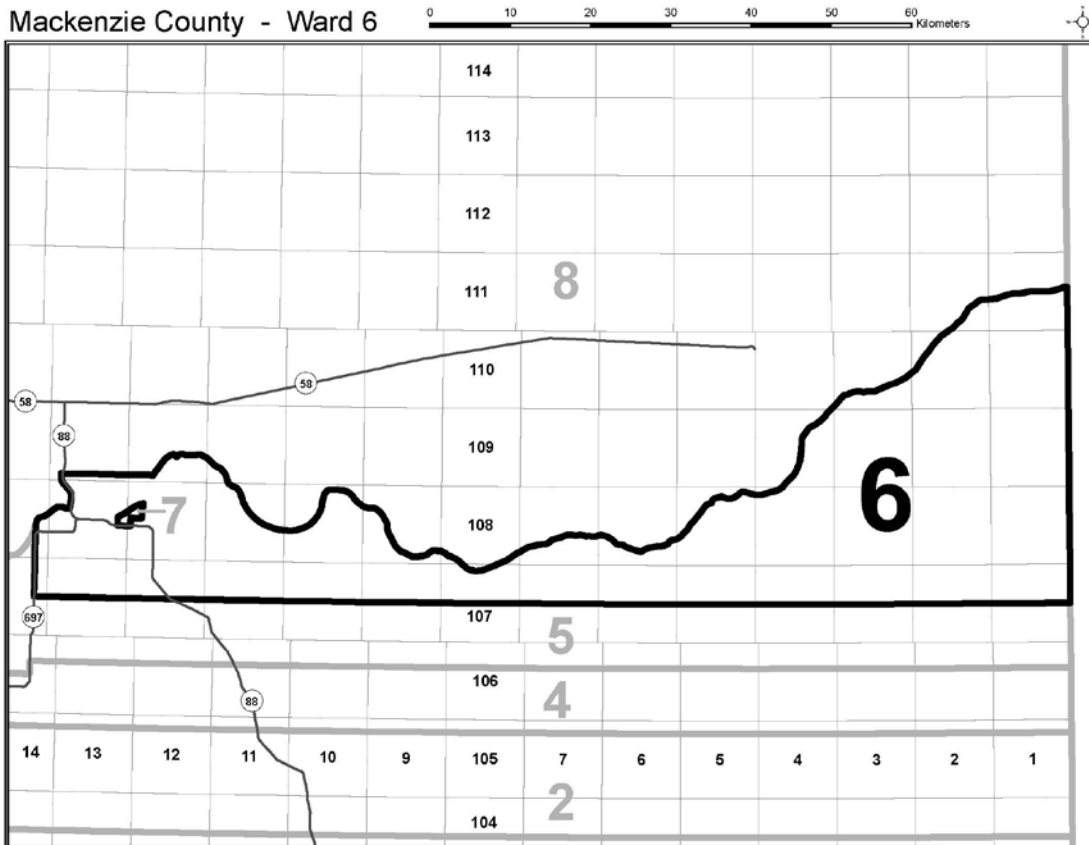
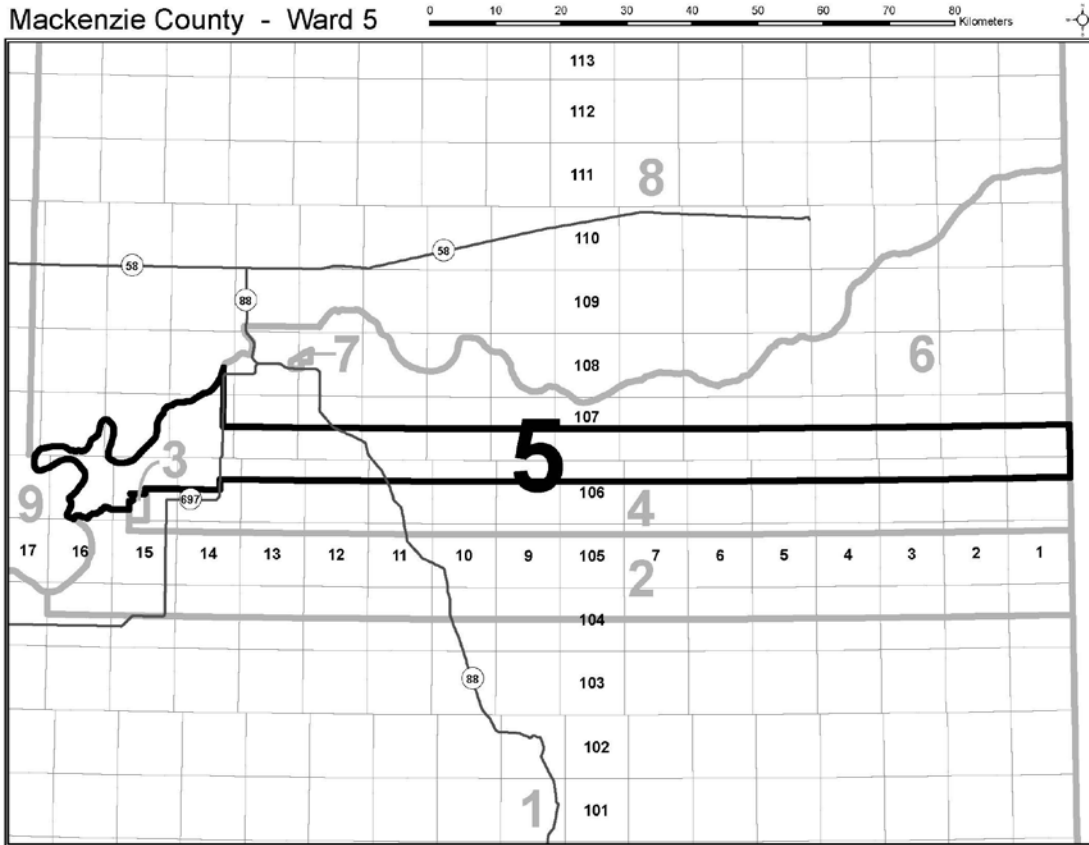
SCHEDULE "B"

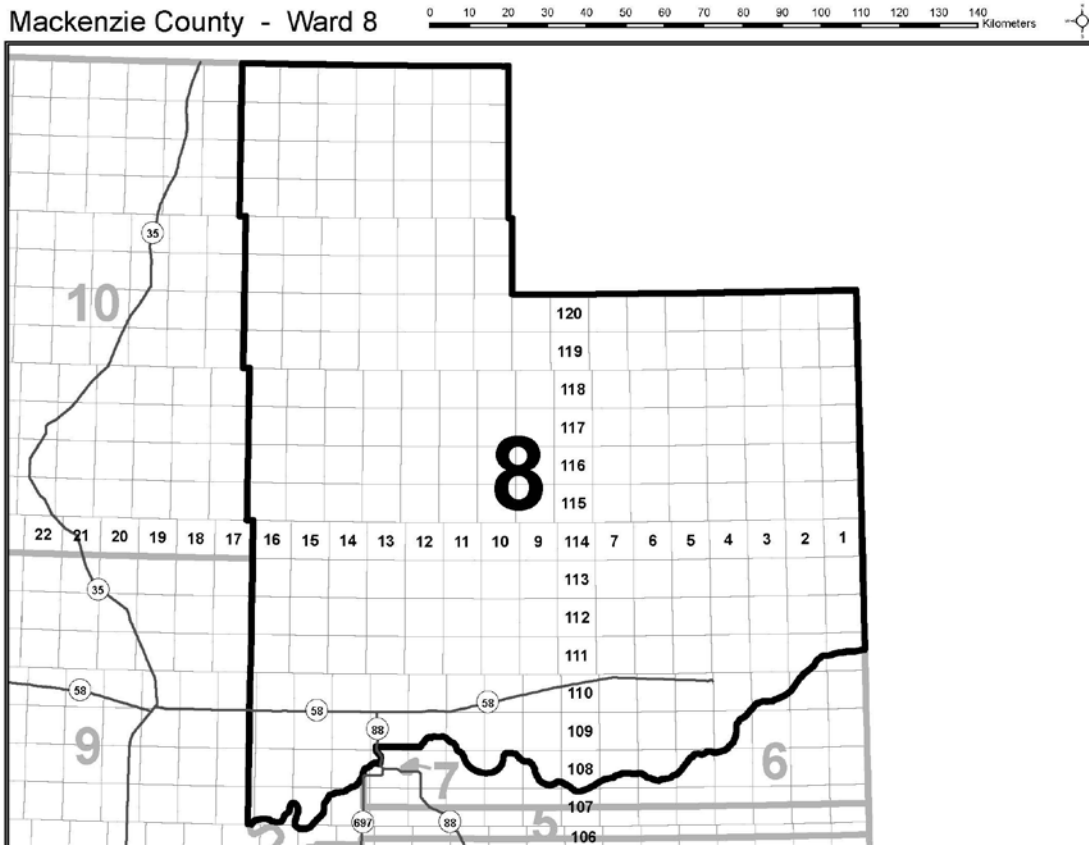
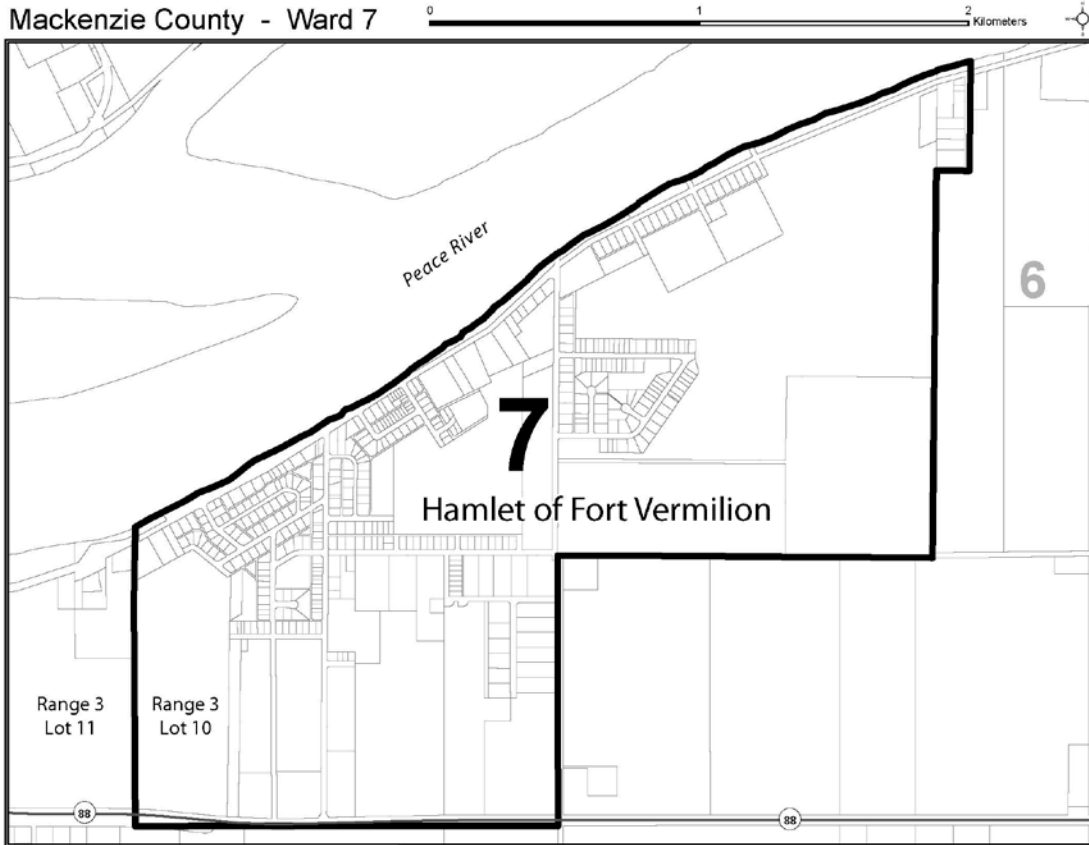
Electoral Ward Maps for Mackenzie County

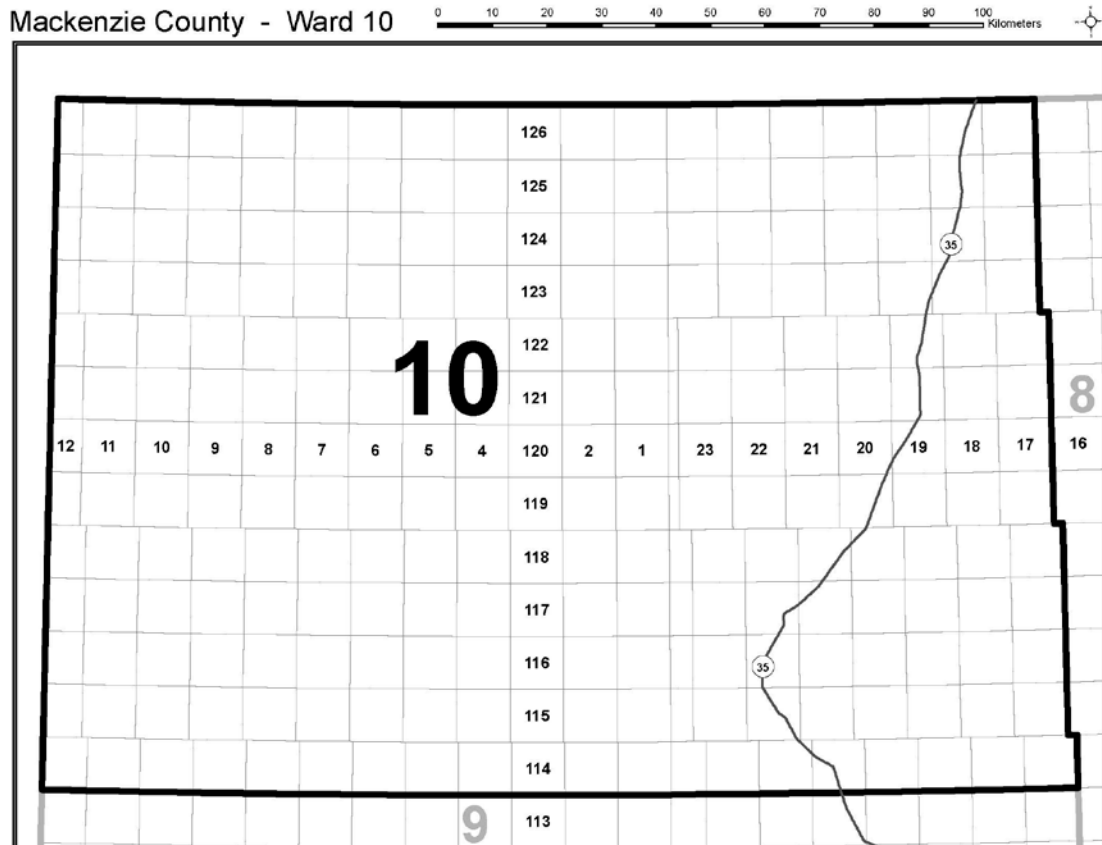
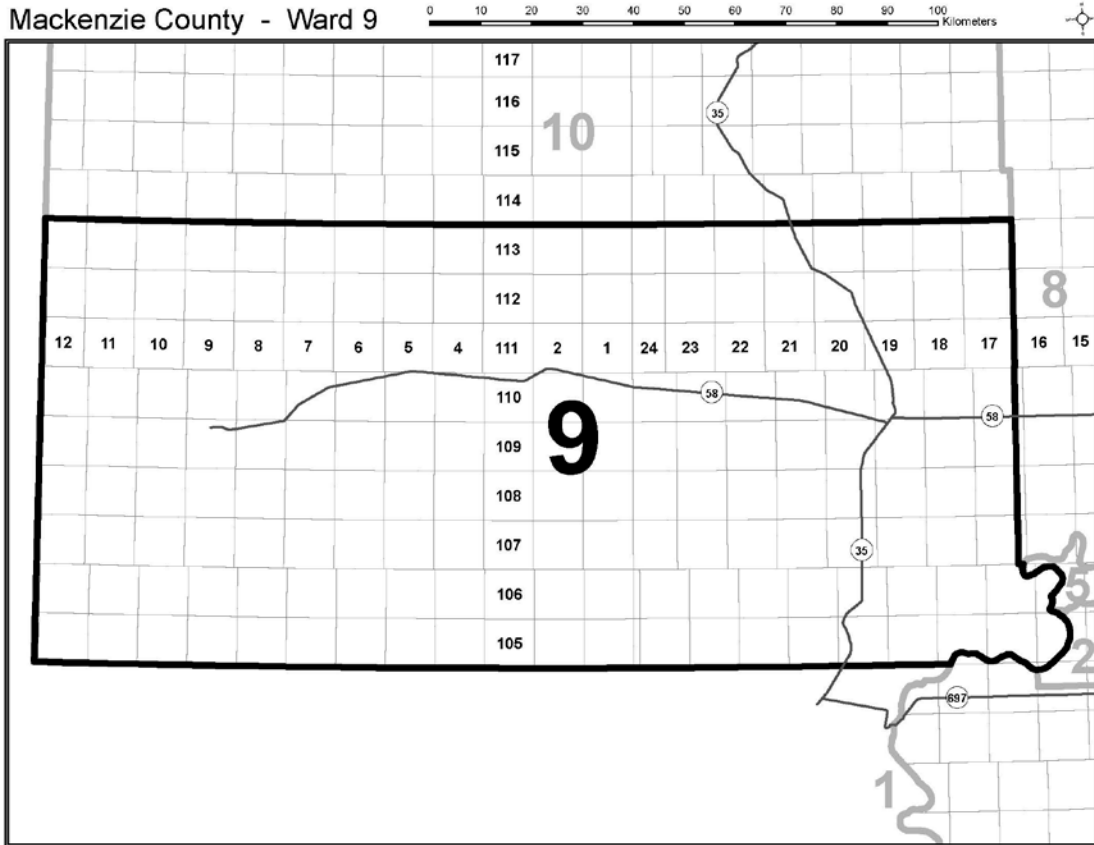












(5) The council of any other type of municipality consists of the number of councillors provided for it by or under the enactment establishing it.

1994 cM-26.1 s143

Bylaw changing number of councillors

144(1) A bylaw passed under section 143 must be passed at least 180 days before the general election at which it is to take effect.

(2) If a bylaw is passed less than 180 days before the next general election, it takes effect at the 2nd general election after the date on which it is passed.

(3) A bylaw passed under section 143 must be advertised.

1994 cM-26.1 s144

Bylaws - council and council committees

145 A council may pass bylaws in relation to the following:

- (a) the establishment and functions of council committees and other bodies;
- (b) the procedure and conduct of council, council committees and other bodies established by the council, the conduct of councillors and the conduct of members of council committees and other bodies established by the council.

1994 cM-26.1 s145

Composition of council committees

146 A council committee may consist

- (a) entirely of councillors,
- (b) of a combination of councillors and other persons, or
- (c) subject to section 154(2), entirely of persons who are not councillors.

1994 cM-26.1 s146

Division 2 Elections, Appointments and Ward System

Election of councillors

147(1) Subject to Division 5, councillors other than a chief elected official are to be elected in accordance with the *Local Authorities Election Act*.

(2) The election is to be by a vote of the electors of the whole municipality unless the municipality is divided into wards, in which case section 148 applies.

1994 cM-26.1 s147

Division of municipality into wards

148(1) Unless otherwise provided for in a bylaw under this section, when a municipality is divided into wards,

- (a) only an elector who is resident in the ward may vote for a councillor in that ward, and
- (b) councillors are elected for each ward.

(2) A council may by bylaw

- (a) divide the municipality into wards and establish their boundaries,
- (b) in the case of wards established for a municipal district or a specialized municipality, change the number of wards and their boundaries,
- (c) give each ward established or changed a name or number, or both,
- (d) state the number of councillors to be elected for each ward established or changed, and
- (e) in the case of any municipality, including a municipal district or specialized municipality, eliminate the wards.

(3) A council may by bylaw provide for councillors that

- (a) are in addition to the councillors elected for each ward,
- (b) are elected by a vote of the electors of the whole municipality, and
- (c) are councillors for the whole municipality, not a ward.

(4) A council may by bylaw provide that all councillors

- (a) are nominated by ward,
- (b) are elected by a vote of the electors of the whole municipality, and
- (c) are councillors for the whole municipality, not a ward.

(5) A council may by bylaw provide that all councillors

- (a) are nominated by ward,
- (b) are elected by a vote of the electors of the whole municipality, and
- (c) are councillors for the ward in which they were nominated.

1994 cM-26.1 s148

Passing bylaw

149(1) A bylaw under section 148 must be passed at least 180 days before the general election at which it is to take effect.

(2) If a bylaw is passed less than 180 days before the next general election, it takes effect at the 2nd general election after the date on which it is passed.

(3) A bylaw passed under section 148 must be advertised.

1994 cM-26.1 s149

Election or appointment of chief elected official

150(1) The chief elected official of a city or town is to be elected by a vote of the electors of the municipality unless the council passes a bylaw

- (a) requiring council to appoint the chief elected official from among the councillors,
- (b) specifying when the appointment is to start, and
- (c) specifying the term of the appointment.

(2) The chief elected official of a village, summer village or municipal district is to be appointed by council from among the councillors unless the council passes a bylaw providing that the official is to be elected by a vote of the electors of the municipality.

(3) The chief elected official of a specialized municipality is to be elected under subsection (1) or appointed under subsection (2) as specified in the order that forms the specialized municipality.

(4) If a chief elected official is to be elected by a vote of the electors of the municipality, the *Local Authorities Election Act* applies to the election.

1994 cM-26.1 s150

Passing bylaw

151(1) A bylaw under section 150 must be passed at least 180 days before the general election at which it is to take effect.

(2) If a bylaw is passed less than 180 days before the next general election, it takes effect at the 2nd general election after the date on which it is passed.

(3) A bylaw passed under section 150 must be advertised.

1994 cM-26.1 s151

Deputy and acting chief elected officials

152(1) A council must appoint one or more councillors as deputy chief elected official so that

- (a) only one councillor will hold that office at any one time, and
- (b) the office will be filled at all times.

(2) A deputy chief elected official must act as the chief elected official

- (a) when the chief elected official is unable to perform the duties of the chief elected official, or
- (b) if the office of chief elected official is vacant.

(3) A council may appoint a councillor as an acting chief elected official to act as the chief elected official

- (a) if both the chief elected official and the deputy chief elected official are unable to perform the duties of the chief elected official, or
- (b) if both the office of chief elected official and the office of deputy chief elected official are vacant.

1994 cM-26.1 s152

Division 3 Duties, Titles and Oaths of Councillors

General duties of councillors

153 Councillors have the following duties:

- (a) to consider the welfare and interests of the municipality as a whole and to bring to council's attention anything that would promote the welfare or interests of the municipality;
- (b) to participate generally in developing and evaluating the policies and programs of the municipality;



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OCTOBER 2013

Primer on Municipal Ward Boundary Reviews

By Quinto M. Annibale

With the assistance of Steven C. Ferri and Alfred J. Billes

Free and fair elections are the cornerstone of democracy. In Ontario, municipalities play a vital role in the electoral process by establishing the size and composition of municipal council, determining the method of selecting members of municipal council (i.e. at large elections versus the ward system), and by establishing the wards from which municipal councilors are elected.

Section 222(1) of Ontario's *Municipal Act, 2001* ("Municipal Act") authorizes municipalities to pass by-laws to create, redivide, or abolish wards.¹ Generally, the legislative parameters include the following:

1. municipal council must pass a by-law to divide or redivide the municipality into wards;
2. the municipality must provide notice of the passing of said by-law to the public within 15 days of passage by municipal council;²
3. any person may appeal the by-law to the Ontario Municipal Board (the "Board") within 45 days of the passage of the by-law,³ and
4. the Board has the power to make an order affirming, amending or repealing the by-law.⁴

Ward boundary changes may also be initiated by electors within the municipality. Electors of the municipality may present a petition to municipal council to alter its ward structure.⁵ The *Municipal Act* requires that the petition either have the signatures of one percent of the electors in the municipality or 500 of the electors in the municipality, whichever is less; however a minimum of 50 signatures of electors is required.⁶ If a municipal council does not pass a by-law in accordance with the petition within 90 days after receiving the petition, any of the petitioners may apply to the Board for an order dividing or redividing

¹ *Municipal Act, 2001*, SO 2001, c 25, s 222.

² *Ibid*, s 222(3).

³ *Ibid*, s 222(4).

⁴ *Ibid*, s 222(7).

⁵ *Ibid*, s 223(1).

⁶ *Ibid*, s 223(2).

the municipality into wards or to have the existing wards dissolved.⁷

Despite the importance of the ward boundary review process, section 222 of the *Municipal Act* contains no direction to municipalities respecting the process for a ward boundary review. In fact, no criteria has been provided to guide the division of wards, the alteration of ward boundaries, or the process for a ward boundary review even though subsection 222(10) specifically provides that the Minister may prescribe such criteria. While the legislature has not provided guidance to municipalities, the courts and the Board have.

The common law has established a number of guiding principles concerning ward boundary reviews. In *Reference re Provincial Electoral Boundaries*, the Supreme Court of Canada held that “effective representation”, not representation by population on its own, is the standard for determining electoral boundaries in Canada.⁸ Effective representation must be based on the relative parity of voting power and the focus must be on effective representation and not mathematical parity.⁹ The Supreme Court went on to state, “representation comprehends the idea of having a voice in the deliberations of government as well as the idea of the right to bring one’s grievances and concerns to the attention of one’s government representative”.¹⁰ The Supreme Court further noted that effective representation cannot be achieved without taking into account countervailing factors like geography, community history, communities of interest and minority representation.¹¹

The Board has interpreted and applied this principle of effective representation in subsequent cases. What emerges from those cases is that effective representation is the overriding principle that must be applied in considering the propriety of a ward boundary by-law. When considering whether a ward boundary by-law will result in effective representation, the Board will consider the following criteria (the “Carter Criteria”):

1. Does it equitably distribute the population and the electors?
2. Does it respect identifiable communities of interest?
3. Does it utilize natural, physical boundaries that are locally recognized?
4. Does it serve the larger public interest of all electors of the municipality in contrast to the interest of a small group?¹²

⁷ *Ibid*, s 223(4).

⁸ *Reference re Provincial Electoral Boundaries*, [1991] 2 SCR 158, 1991 CarswellSask 188.

⁹ *Ibid* at para 39.

¹⁰ *Ibid* at para 26.

¹¹ *Ibid* at para 31.

¹² *Teno v Lakeshore (Town)*, 51 OMBR 473, 2005 CarswellOnt 6386, at para 26.

“Effective representation is the overriding principle that must be applied in considering the propriety of a ward boundary by-law”



“... a deviation in population of 25% - 33% among municipal wards is tolerable so long as the deviation is justified on the basis of one element of the Carter Criteria”

Respecting the equitable distribution of the population and the electors, the Board noted in the same case that there are various views on the tolerance factor for a deviation in the principle of equality of vote (meaning electoral boundaries which divide the population evenly) and that a factor of 25% to 33% has been suggested as tolerable, if supportive of more effective representation.¹³ In other words, while voter parity among municipal wards should be the goal of ward boundary reviews, a deviation in population of 25% - 33% among municipal wards is tolerable so long as the deviation is justified on the basis of one of the Carter Criteria.

When creating population forecasts for the purpose of ward boundary reviews it is imperative that municipalities take approved developments into consideration when developing its population forecasts. In *Re: Milani*, the Board amended the City of Vaughan’s ward boundary by-law after finding that Vaughan did not consider approved developments when calculating population forecasts and that Vaughan distributed its forecasted population increase evenly throughout the City, instead of disaggregating the forecasted population increase to specific geographic areas where the growth was actually expected.¹⁴ In order to effectively utilize population forecasts, it has become common for municipalities to disaggregate population forecasts to municipal traffic zones which can be recombined into specific geographic areas, such as the possible ward alternatives.

Respecting communities of interest, the Board in *Ottawa (City) v Osgoode Rural Community Assn.*, repealed the municipality’s ward boundary by-law because it held that it did not properly take into consideration importance of communities of interest within rural wards and put too much emphasis on representation by population, rather than effective representation.¹⁵ The Board also took issue with the terms of reference established at the outset of the ward boundary review process. It held that said terms of reference were flawed because they precluded the opportunity to increase the number of wards, even though this was a legally viable option and because too much emphasis was placed on the principle of representation by population over the principle of effective representation.¹⁶

Beyond the question of whether the by-law will result in effective representation, the Board will also consider the process followed by the municipality and grounds raised by the appellant. In the 2009 case of *Re: Hambly*, the Board reiterated that it should only amend or repeal a decision of municipality on ward boundary matters if there is a compelling reason to do so. In determining whether such a compelling reason is present the Board held it would consider the process, criteria, and result of the proposed ward boundary changes and

¹³ *Ibid* at para 28.

¹⁴ *Milani, Re*, 63 OMBR 257, 2009 CarswellOnt 7420.

¹⁵ *Ottawa (City) v Osgoode Rural Community Assn*, 39 MPLR (3d), 2003 CarswellOnt 1887, at para 68.

¹⁶ *Ibid* at para 61.

whether effective representation would be achieved.¹⁷

The Board described the test as follows:

1. the criteria used by the municipality, the studies undertaken to inform the application of those criteria, and the appropriateness of the proposed implementation of those criteria;
2. the process followed by the municipality, particularly in terms of the extent to which steps were taken to inform the public and provide an opportunity for public comment; and
3. the grounds of the appeal against the municipality's decision and any additional grounds advanced at the hearing of the merits.¹⁸

“The Board will only amend or repeal a decision of a municipality on ward boundary matters if there is a compelling reason to do so”

It is important to note that in *Re: Hambly* the Board expressed its expectation that the public be involved in the ward boundary review process.¹⁹ This is interesting as under the former *Municipal Act* there was a requirement that before a municipality passed a ward boundary by-law it had to give notice of its intention to pass the by-law and hold at least one public meeting to consider the matter (section 13(4)). However, this public consultation requirement was removed from the former *Municipality Act*. Despite this fact, the Board made its intentions clear in *Re: Hambly* that it expects municipalities to engage the public in the ward boundary review process before a by-law is passed.²⁰

Respecting the jurisdiction of the Board on an appeal of a ward boundary by-law, it has been held in numerous Board cases that its jurisdiction pursuant to section 222 of the *Municipal Act* is restricted to the propriety of the ward boundaries as established in the impugned by-law. In the 2005 case of *Gatward v Brant (County)*, the Board noted at paragraphs 55-56:

The Board's jurisdiction as cited earlier is found at Section 222(7) of the Municipal Act and is restricted to the matter of propriety of the ward boundaries... The issue before the Board is whether the By-law provides for effective representation within the context of Brant County as prescribed in Reference re Provincial Electoral Boundaries, [1991] 2 S.C.R. 158 (S.C.C.)”²¹

Similarly, in *Lauer v Oshawa (City)*, the Board held that the subject matter of a hearing pursuant to an appeal under section 222 is the appropriateness of the municipality's plan for ward redistribution.²²

¹⁷ *Hambly, Re*, 64 OMBR 36, 2009 CarswellOnt 7748, at para 8.

¹⁸ *Ibid.*

¹⁹ *Ibid* at para 13.

²⁰ *Ibid.*

²¹ *Gatward v. Brant (County)*, 2005 CarswellOnt 7502, at paras 55-56.

²² *Lauer v Oshawa (City)*, 53 OMBR 362, 2005 CarswellOnt 7501, at para 6.



In *Gatward v Brant (County)*, the Board noted that its jurisdiction pursuant to section 222 of the *Municipal Act* is restricted to the propriety of the ward boundaries, which involves an analysis of whether the ward boundaries would achieve effective representation.²³

An analysis of the case law and experiences of municipalities in Ontario reveal a number of important guiding principles city councils must consider in conducting a ward boundary review, such as:

- a strong and effective public consultation process must take place;²⁴
- develop appropriate objectives and guiding principles for the terms of reference for the ward review;²⁵
- the principle of “effective representation” must be respected;²⁶
- in determining ward boundaries factors such as geography, community history, community interests and minority representation should be taken into account by municipalities in order to ensure effective representation of the diverse social mosaic;²⁷
- absolute voter parity is impossible, and relative voter parity may be deviated from in order to achieve more effective representation;²⁸
- beyond achieving more effective representation, the dilution of one citizen’s vote as compared with another’s should not be countenanced;²⁹
- reasonable population projections for each ward based in fact that reflect where growth is actually expected;³⁰
- in determining if there is a compelling reason to amend or repeal a decision of a municipality on ward boundary matters the Board may consider the process followed by the municipality, the criteria used by the municipality and the grounds of the appeal.³¹

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²³ *Ibid.*

²⁴ *Supra* note 17 at para 13.

²⁵ *Supra* note 15.

²⁶ *Supra* note 8.

²⁷ *Ibid.*

²⁸ *Ibid.*

²⁹ *Ibid.*

³⁰ *Supra* note 14.

³¹ *Supra* note 17.



Mackenzie County

REQUEST FOR DECISION

Meeting:	Organizational Council Meeting
Meeting Date:	October 27, 2015
Presented By:	Joulia Whittleton, Chief Administrative Officer
Title:	Destruction of Ballots

BACKGROUND / PROPOSAL:

A motion is required for the destruction of all ballots used for the election of members to various positions.

OPTIONS & BENEFITS:

COSTS & SOURCE OF FUNDING:

SUSTAINABILITY PLAN:

COMMUNICATION:

RECOMMENDED ACTION:

- Simple Majority
 Requires 2/3
 Requires Unanimous

That all ballots used during the 2015 organizational meeting be destroyed.

Author: C. Gabriel Reviewed by: _____ CAO: _____